

# **DUCA Financial Services Credit Union Ltd.**

**Financial statements  
December 31, 2021**



# Independent auditor's report

To the Members of  
**DUCA Financial Services Credit Union Ltd.**

## Opinion

We have audited the financial statements of **DUCA Financial Services Credit Union Ltd.** [the "Credit Union"], which comprise the statement of financial position as at December 31, 2021, and the statement of income, statement of changes in Members' equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Credit Union as at December 31, 2021, and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards ["IFRSs"].

## Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the Credit Union in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Responsibilities of management and the audit committee of the board of directors for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRSs, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Credit Union's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Management either intends to liquidate the Credit Union or to cease operations, or has no realistic alternative but to do so.

The Audit Committee of the Board of Directors is responsible for overseeing the Credit Union's financial reporting process.

## Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Credit Union's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Credit Union's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Credit Union to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Audit Committee of the Board of Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*Ernst & Young LLP*

Toronto, Canada  
March 1, 2022

Chartered Professional Accountants  
Licensed Public Accountants



**DUCA Financial Services Credit Union Ltd.**

**Statement of financial position**

[In thousands of Canadian dollars]

As at December 31

	Note	2021 \$	2020 \$
<b>Assets</b>			
Cash and cash equivalents	6	130,334	413,656
Investments and third-party mortgages	7	472,038	504,636
Members' loans	8, 9	4,847,709	4,129,460
Other assets	11	59,813	51,089
Property and equipment, net	13	4,699	5,930
Income taxes recoverable	15	—	220
Intangible assets, net	26	5,385	5,731
Goodwill	27	1,678	1,678
<b>Total assets</b>		<b>5,521,656</b>	<b>5,112,400</b>
<b>Liabilities and Members' equity</b>			
<b>Liabilities</b>			
Members' deposits	14	4,554,856	3,841,405
Securitization liabilities	10	463,188	698,071
Borrowings	24	102,105	5,000
Securities lent or sold under repurchase agreements	24	—	192,089
Accounts payable and accrued liabilities	25	25,100	14,393
Derivative financial instruments	16	238	356
Income taxes payable	15	799	176
Deferred tax liability	15	4,897	2,977
Patronage return	17	1,000	1,538
Members' shares	18	989	1,057
<b>Total liabilities</b>		<b>5,153,172</b>	<b>4,757,062</b>
<b>Members' equity</b>			
Members' shares	18	233,563	238,559
Retained earnings		134,921	116,779
<b>Total Members' equity</b>		<b>368,484</b>	<b>355,338</b>
<b>Total liabilities and Members' equity</b>		<b>5,521,656</b>	<b>5,112,400</b>

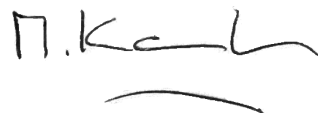
See accompanying notes

Approved by the Board:

Director



Director



# DUCA Financial Services Credit Union Ltd.

## Statement of income

[In thousands of Canadian dollars]

Year ended December 31

	Note	2021 \$	2020 \$
<b>Interest income</b>			
Interest on Members' loans		158,102	143,823
Investment income		11,038	16,210
		<b>169,140</b>	160,033
<b>Interest expense</b>			
Interest on Members' deposits		70,291	75,908
Borrowings, securitizations and other interest expense		14,555	17,336
		<b>84,846</b>	93,244
Net interest income		<b>84,294</b>	66,789
Non-interest income	19	14,412	12,282
<b>Total revenue</b>		<b>98,706</b>	79,071
<b>Provision for credit losses</b>	9	37	1,315
<b>Non-interest expense</b>			
Salaries and benefits		37,405	32,241
Occupancy		2,993	2,908
Technology		5,588	5,886
Other general and administrative		21,026	19,431
		<b>67,012</b>	60,466
Income before the undernoted		<b>31,657</b>	17,290
Patronage return	17	1,000	1,538
Income before income taxes		<b>30,657</b>	15,752
Income tax expense	15	4,955	2,914
<b>Net income for the year</b>		<b>25,702</b>	12,838

See accompanying notes

**DUCA Financial Services Credit Union Ltd.**

**Statement of changes in Members' equity**

[In thousands of Canadian dollars]

	<b>Note</b>	<b>Class A shares</b>	<b>Class B shares Series 1</b>	<b>Class B shares Series 4</b>	<b>Retained earnings</b>	<b>Total Members' equity</b>
		\$	\$	\$	\$	\$
<b>Balance, December 31, 2019</b>		37,620	39,822	109,082	105,702	292,226
Net income for the year		—	—	—	12,838	12,838
Dividends to Members, net of tax	18	—	—	—	(1,761)	(1,761)
Issue of shares		2,717	—	52,595	—	55,312
Redemption of shares		(2,848)	(234)	(195)	—	(3,277)
<b>Balance, December 31, 2020</b>		37,489	39,588	161,482	116,779	355,338
Net income for the year		—	—	—	<b>25,702</b>	<b>25,702</b>
Dividends to Members, net of tax	18	—	—	—	<b>(7,560)</b>	<b>(7,560)</b>
Issue of shares		<b>2,181</b>	—	—	—	<b>2,181</b>
Redemption of shares		<b>(3,177)</b>	<b>(3,889)</b>	<b>(111)</b>	—	<b>(7,177)</b>
<b>Balance, December 31, 2021</b>		<b>36,493</b>	<b>35,699</b>	<b>161,371</b>	<b>134,921</b>	<b>368,484</b>

*See accompanying notes*

# DUCA Financial Services Credit Union Ltd.

## Statement of cash flows

[In thousands of Canadian dollars]

Year ended December 31

	Note	2021 \$	2020 \$
<b>Operating activities</b>			
Net income for the year		25,702	12,838
Add (deduct) non-cash items:			
Depreciation and amortization	11, 13, 26	4,736	4,157
Provision for credit losses	7, 9	37	1,315
Current income taxes	15	3,035	213
Deferred income taxes	15	1,920	2,701
Loss (gain) on derivative instruments	16	(6)	290
Patronage return	17	1,000	1,538
Gain on sale of property and equipment	19	(2,060)	—
Interest paid on lease liabilities	25	274	299
Changes in operating assets and liabilities:			
Increase in accrued interest receivable	8	(1,815)	(1,444)
Decrease in income taxes recoverable		—	2,912
Increase in income taxes paid		(509)	(185)
Increase in other assets and intangible assets	11, 26	(10,016)	(30,900)
Increase to Members' loans	8, 9	(716,509)	(622,235)
Increase to Members' deposits	14	718,529	825,580
Increase (decrease) in accrued interest payable	14	(5,078)	10,853
Increase (decrease) in accounts payable and accrued liabilities	25	11,237	(1,725)
Increase (decrease) in securitization liabilities	10	(234,883)	93,398
Repayment of lease liability	25	(1,874)	(1,850)
Increase in derivative instruments	16	(112)	(76)
<b>Cash provided by (used in) operating activities</b>		<b>(206,392)</b>	<b>297,679</b>
<b>Financing activities</b>			
Increase (decrease) in securities lent or sold under repurchase agreements		(192,089)	192,089
Increase (decrease) in borrowings		97,105	(128,000)
Issuance of Class A shares		2,181	2,717
Issuance of Class B shares		—	52,595
Redemption of Membership shares		(68)	(59)
Redemption of Class A shares		(3,177)	(2,848)
Redemption of Class B shares		(4,000)	(429)
Patronage return paid		(1,538)	(2,243)
Dividend on Class A shares		(737)	(747)
Dividend on Class B shares		(8,505)	(1,414)
<b>Cash provided by (used in) financing activities</b>		<b>(110,828)</b>	<b>111,661</b>
<b>Investing activities</b>			
Net change in investments and third-party mortgages	7	32,635	(57,669)
Purchase of property and equipment	13	(993)	(1,403)
Sale of property and equipment	13	2,256	—
<b>Cash provided by (used in) investing activities</b>		<b>33,898</b>	<b>(59,072)</b>
<b>Net increase (decrease) in cash and cash equivalents</b>		<b>(283,322)</b>	<b>350,268</b>
Cash and cash equivalents, beginning of year		413,656	63,388
<b>Cash and cash equivalents, end of year</b>		<b>130,334</b>	<b>413,656</b>

See accompanying notes

# DUCA Financial Services Credit Union Ltd.

## Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

### 1. Corporate information

DUCA Financial Services Credit Union Ltd. [the "Credit Union" or "DUCA"] is incorporated under the *Credit Unions and Caisses Populaires Act, 1994* [the "Act"] of Ontario and is a Member of Central 1 Credit Union ["Central 1"].

The Credit Union is primarily involved in providing a full range of retail and commercial services to its Members in Ontario. The activities of the Credit Union are regulated by Financial Services Regulatory Authority of Ontario ["FSRA"]. The Credit Union has 16 branches in Ontario.

### 2. Basis of presentation

#### [a] Statement of compliance

These financial statements have been prepared by Management in accordance with International Financial Reporting Standards ["IFRS"], as issued by the International Accounting Standards Board ["IASB"].

These financial statements have been authorized for issue by the Board of Directors on March 1, 2022.

#### [b] Use of judgments and estimates

Management has exercised judgments in the process of applying the Credit Union's accounting policies.

The preparation of financial statements in accordance with IFRS requires Management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the statement of financial position date and the reported amounts of revenue and expenses during the year. Key areas where Management has made estimates include allowance for credit losses, fair values and impairment of financial instruments, goodwill and intangible assets, income taxes, deferred income taxes and useful lives of fixed assets. Actual results could differ from those estimates. Management has applied judgments in the classification of financial instruments within the financial statements.

The global pandemic related to the outbreak of COVID-19 has cast uncertainty on the assumptions used by Management in making its judgments and estimates. The full extent of the impact that COVID-19, including government and/or regulatory responses to the outbreak, will have on the Canadian economy and the Credit Union's business remains uncertain and difficult to predict. Accordingly, there is a higher level of uncertainty with respect to Management's judgments and estimates, which include the inputs, assumptions, models and judgments that directly impact the measurement of expected credit loss ["ECL"] allowances. The forward-looking macroeconomic inputs for each of the scenarios used in the Credit Union's ECL model have changed significantly as a result of the outbreak of COVID-19 and may continue to evolve. Consequently, Management has applied considerable judgment in assessing the appropriate probability weights to assign to each scenario. Management has also needed to apply judgment in incorporating into the ECL measurement the uncertain impact of the significant level of support measures being taken by the federal and provincial governments.



## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

#### [c] Basis of measurement

The financial statements have been prepared on the historical cost basis, except for the following items that are measured at fair value:

- Derivative financial instruments; and
- Financial instruments at fair value through profit or loss ["FVTPL"].

#### [d] Functional and presentation currency

These financial statements are presented in Canadian dollars, which is the Credit Union's functional currency. Financial information presented in Canadian dollars has been rounded to the nearest thousand, except where otherwise indicated.

### 3. Changes to accounting policies

The Credit Union adopted the following new standards and interpretations effective January 1, 2021:

#### Interest Rate Benchmark Reform – Phase 2 Amendments

As part of the IASB's standard setting activities related to the accounting issues arising from the interest rate benchmark reform to transition away from interbank offered rates ["IBORs"] benchmarks to alternative reference rates ["ARRs"], referred to as the IBOR reform, the IASB published amendments to IFRS in two phases. On September 26, 2019, the IASB issued Interest Rate Benchmark Reform – Phase 1, which amended IFRS 9, *Financial Instruments* ["IFRS 9"], IAS 39, *Financial Instruments: Recognition and Measurement* ["IAS 39"] and IFRS 7, *Financial Instruments: Disclosures* ["IFRS 7"]. The Phase 1 amendments, which became effective on January 1, 2020, provided guidelines primarily for permitting continuation of hedge accounting for hedging relationships that reference IBORs that are expected to be replaced by ARR. The Phase 1 amendments did not have a material impact on the Credit Union's financial statements.

On August 27, 2020, the IASB published Interest Rate Benchmark Reform – Phase 2, which amended IFRS 9, IAS 39, IFRS 7, IFRS 4, *Insurance Contracts* ["IFRS 4"] and IFRS 16, *Leases* ["IFRS 16"]. The Phase 2 amendments, which became effective on January 1, 2021, provided guidelines for applying IFRS when changes are made to the contractual cash flows of financial instruments or hedging relationships as a result of the IBOR reform. As at December 31, 2021, the Canadian Dollar Offered Rate ["CDOR"] continues to be an acceptable reference rate alongside the Canadian Overnight Repo Rate Average ["CORRA"] as Canada has accepted operating as a multi-rate jurisdiction. The Canadian Alternative Reference Rate Working Group has collaborated with various global IBOR transition working groups in developing CORRA. The instruments held by the Credit Union use CDOR as the referenced benchmark rate. The Credit Union has determined that the IBOR reform Phase 2 amendments did not have a material impact on the Credit Union's financial statements.

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

#### Configuration or customization costs in a cloud computing arrangement

IFRS Interpretation Committee ["IFRIC"] issued an addendum on April 27, 2021, to summarize the decisions relating to configuration or customization costs in a cloud computing arrangement. The Credit Union has determined that the IFRIC addendum did not have a material impact on the Credit Union's financial statements.

#### 4. Significant accounting policies

##### [a] Cash and cash equivalents

Cash and cash equivalents include cash on hand, deposits with banks, other short-term highly liquid investments with original maturities of three months or less, and for the purpose of the statement of cash flows, bank overdrafts that are repayable on demand.

##### [b] Financial instruments

###### [i] Recognition and initial measurement

The Credit Union initially recognizes loans and advances, deposits and mortgage securitization liabilities on the date on which they are originated. All other financial instruments are recognized on the trade date, which is the date on which the Credit Union becomes a party to the contractual provisions of the instrument.

A financial asset or financial liability is measured initially at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to its acquisition or issue.

###### [ii] Classification

###### [1] Financial assets

On initial recognition, a financial asset is classified as measured at amortized cost, fair value through other comprehensive income ["FVOCI"] or FVTPL.

A financial asset is measured at amortized cost only if it meets both of the following conditions and is not designated as measured at FVTPL:

- The asset is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

A debt instrument is measured at FVOCI only if it meets both of the following conditions and is not designated as measured at FVTPL:

- The asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

On initial recognition of an equity investment that is not held for trading, the Credit Union may irrevocably elect to present subsequent changes in fair value in other comprehensive income (loss) ["OCI"]. This election is made on an investment-by-investment basis.

All other financial assets are classified as measured at FVTPL.

In addition, on initial recognition, the Credit Union may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortized cost or at FVOCI as measured at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

*[a] Business model assessment*

The Credit Union assesses the objective of a business model in which an asset is held at a portfolio level because this best reflects the way the business is managed, and information is provided to Management. The information considered includes:

- The stated policies and objectives for the portfolio and the operation of those policies in practice;
- How the performance of the portfolio is evaluated and reported to the Credit Union's Management;
- The risks that affect the performance of the business model and the financial assets held within that business model and how those risks are managed;
- How managers of the business are compensated; and
- The frequency, volume and timing of sales in prior periods, the reasons for such sales and its expectations about future sales activity.

Financial assets that are held for trading or managed and whose performance is evaluated on a fair value basis are measured at FVTPL because they are neither held to collect contractual cash flows nor held both to collect contractual cash flows and to sell financial assets.

*[b] Assessment whether contractual cash flows are solely payments of principal and interest*

In assessing whether the contractual cash flows are solely payments of principal and interest, the Credit Union considers the contractual terms of the instrument. This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition. In making the assessment, the Credit Union considers:

- Contingent events that would change the amount and timing of cash flows;
- Leverage features;
- Prepayment and extension terms;

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

- Terms that limit the Credit Union's claim to cash flows from specified assets [e.g., non-recourse asset arrangements]; and
- Features that modify consideration of the time value of money – e.g., periodical reset of interest rates.

#### *[c] Reclassifications*

Financial assets are not reclassified subsequent to their initial recognition, except in the period after the Credit Union changes its business model for managing financial assets.

#### *[2] Financial liabilities*

The Credit Union classifies its financial liabilities, other than financial guarantees and loan commitments, as measured at amortized cost or FVTPL.

Financial assets and financial liabilities measured at FVTPL are those that are designated by Management upon initial recognition, assets part of a portfolio managed on a fair value basis and assets whose cash flows do not represent payments that are solely payments of principal and interest. Financial assets and financial liabilities at FVTPL are recorded in the statement of financial position at fair value. Changes in fair value are recorded in profit or loss. Interest earned or incurred on instruments designated at FVTPL is accrued in interest income or interest expense, respectively, using the effective interest rate. Dividend income from equity instruments measured at FVTPL is recorded in profit or loss as other operating income when the right to the payment has been established.

#### *[iii] Derecognition*

##### *[1] Financial assets*

The Credit Union derecognizes a financial asset when the contractual rights to the cash flows from the financial asset expire or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Credit Union neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

On derecognition of a financial asset, the difference between the carrying amount of the asset [or the carrying amount allocated to the portion of the asset derecognized] and the sum of [i] the consideration received [including any new asset obtained less any new liability assumed] and [ii] any cumulative gain or loss that had been recognized in OCI is recognized in profit or loss.

In transactions in which the Credit Union neither retains nor transfers substantially all of the risks and rewards of ownership of a financial asset and it retains control over the asset, the Credit Union continues to recognize the asset to the extent of its continuing involvement, determined by the extent to which it is exposed to changes in the value of the transferred asset.

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

The Credit Union periodically enters into asset transfer agreements with third parties including securitization of residential mortgages into special purpose entities, such as programs sponsored by Canada Mortgage Housing Corporation ["CMHC"] that issue bonds to third-party investors. This includes securitization of insured residential mortgages by participating in the *National Housing Act* ["NHA"] mortgage-backed securities ["MBS"] program and Canada Bond ["CMB"] program. Through the programs, the Credit Union issues securities backed by residential mortgages that are insured against borrowers' default. All securitization transactions are reviewed and assessed based on the above-noted derecognition criteria. In instances where the Credit Union's securitizations do not qualify for derecognition based on the above criteria, the Credit Union does not derecognize the transferred financial assets but records a secured borrowing with respect to any consideration received.

#### **[2] Financial liabilities**

The Credit Union derecognizes a financial liability when its contractual obligations are discharged or cancelled or expire.

#### **[iv] Modifications of financial assets and financial liabilities**

##### **[1] Financial assets**

If the terms of a financial asset are modified, the Credit Union evaluates whether the cash flows of the modified asset are substantially different. If the cash flows are substantially different, then the contractual rights to cash flows from the original financial asset are deemed to have expired. In this case, the original financial asset is derecognized, and a new financial asset is recognized at fair value.

If the cash flows of the modified asset carried at amortized cost are not substantially different, then the modification does not result in derecognition of the financial asset. In this case, the Credit Union recalculates the gross carrying amount of the financial asset and recognizes the amount arising from adjusting the gross carrying amount as a modification gain or loss in profit or loss. If such a modification is carried out because of financial difficulties of the borrower, then the gain or loss is presented together with impairment losses. In other cases, it is presented as interest income.

##### **[2] Financial liabilities**

The Credit Union derecognizes a financial liability when its terms are modified, and the cash flows of the modified liability are substantially different. In this case, a new financial liability based on the modified terms is recognized at fair value. The difference between the carrying amount of the financial liability extinguished and the new financial liability with modified terms is recognized in profit or loss.

#### **[v] IFRS 13, Fair Value Measurement**

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date in the principal, or in its absence, the most advantageous market to which the Credit Union has access at that date. The fair value of a liability reflects its non-performance risk. For assets and liabilities carried at fair value, the Credit Union measures

## **DUCA Financial Services Credit Union Ltd.**

### **Notes to financial statements**

[In thousands of Canadian dollars]

December 31, 2021

such value using the procedures set out below, irrespective of whether these assets and liabilities are carried at fair value as a result of an election.

When available, the Credit Union uses quoted market prices to determine fair value and classifies such items as Level 1. In some cases where a market price is not available, the Credit Union uses quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active and model-derived valuations in which all significant inputs and significant value drivers are observable in active markets to calculate fair value, in which case the items are classified as Level 2.

If quoted market prices are not available, fair value is based upon internally developed valuation techniques that use, where possible, current market-based or independently sourced market parameters, such as interest rates, currency rates, option volatilities, etc. Items valued using such internally generated valuation techniques are classified as Level 2 or Level 3 depending on the observability of significant inputs to the model.

Treasury bills, bank deposits, bankers' acceptances, government bonds, Central 1 deposits, other bonds and deposit notes are classified as held-to-maturity and are initially measured at fair value plus transaction costs that are directly attributable to their acquisition. Subsequently, they are carried at amortized cost using the effective interest rate method less any provision for impairment.

Equity instruments and certain bonds are designated at FVTPL and are recognized at fair value at their acquisition. Subsequently, they are carried at fair value, unless they do not have a quoted market price in an active market and fair value is not reliably measured, in which case they are carried at cost. Transaction costs that are directly attributable to their acquisition are expensed through net income.

Purchases and sales of equity instruments are recognized on the settlement date with any change in fair value between trade date and settlement date being recognized in net income.

The Credit Union manages interest rate risk through interest rate swaps. These derivatives are carried at fair value and are reported as assets when they have a positive fair value and as liabilities when they have a negative fair value, in both cases shown on the statement of financial position. As the interest rate swap agreements are classified as FVTPL, changes in fair value of the interest rate swaps are reflected immediately in net income.

As part of its interest rate risk management process, the Credit Union may utilize bond forwards to maintain its interest exposure on forecasted debt issuances associated with securitization activity. These hedging relationships are designated as cash flow hedges. Realized gains (losses) on these derivatives are deferred and amortized in accordance with the effective interest rate method along with the debt originated.

The Credit Union manages the risk of foreign currency fluctuation and may use forward contracts. These derivatives are carried at fair value and are reported as assets where they have a positive fair value and as liabilities where they have a negative fair value, in both cases, shown on the statement of financial position.

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

As the forward rate agreements are classified as FVTPL, changes in fair value of the forward rate agreements are reflected immediately in net income.

#### **[vi] Impairment**

The Credit Union recognizes ECL allowances on the following financial instruments that are not measured at FVTPL:

- Financial assets that are debt instruments [loans and advances and certain investment securities]; and
- Loan commitments issued.

The Credit Union measures loss allowances at an amount equal to lifetime ECL or 12-month ECL. 12-month ECL is the portion of ECL that results from default events on a financial instrument that are possible within the 12 months after the reporting date.

The impairment model measures ECL using a three-stage approach as described below:

- Stage 1:** When a financial asset has not shown a significant increase in credit risk ["SICR"] since origination, the Credit Union records a 12-month ECL. Interest income is calculated on the gross carrying amount.
- Stage 2:** When a financial asset has shown a SICR since origination, the Credit Union records a lifetime ECL. Interest income is calculated on the gross carrying amount.
- Stage 3:** When a financial asset is credit-impaired, the Credit Union records a lifetime ECL. Interest income is calculated on the gross carrying amount net of impairment allowance.

#### **[1] Measurement of ECL**

IFRS 9 requires consideration of past events, current market conditions and reasonable supportable information about future economic conditions in determining whether there has been a SICR and in calculating the amount of expected losses. The standard also requires future economic conditions be based on an unbiased, probability-weighted assessment of possible future outcomes. In considering the lifetime of an instrument, IFRS 9 generally requires the use of the contractual period, including pre-payment, extension and other options.

#### **[2] Significant increase in credit risk**

The determination of a SICR considers many different factors and will vary by product and risk segment. The main factors considered in making this determination are relative changes in probability-weighted probability of default since origination and certain other criteria such as 30-day past due and watchlist status.

#### **[3] Expected life**

For instruments in Stage 2 or Stage 3, loss allowances reflect ECLs over the expected remaining lifetime of the instrument. For most instruments, the expected life is limited to the remaining contractual life.

## **Notes to financial statements**

[In thousands of Canadian dollars]

December 31, 2021

**[4] Forward-looking information**

The Credit Union incorporates forward-looking information into both its assessment of whether the credit risk of an instrument has increased significantly since its initial recognition and its measurement of ECL. The Credit Union formulates a “base case” view of the future direction of relevant economic variables as well as a representative range of other possible forecast scenarios. This process involves developing two more additional economic scenarios and considering the relative probabilities of each outcome. External information includes forecasts by large Canadian banks and financial institutions. The base case represents a most-likely outcome and is aligned with information used by the Credit Union for other purposes such as strategic planning and budgeting.

**[5] Restructured financial assets**

If the terms of a financial asset are renegotiated or modified or an existing financial asset is replaced with a new one due to financial difficulties of the borrower, then an assessment is made of whether the financial asset should be derecognized, and ECL is measured as follows:

- If the expected restructuring will not result in derecognition of the existing asset, then the expected cash flows arising from the modified financial asset are included in calculating the cash shortfalls from the existing asset; and
- If the expected restructuring will result in derecognition of the existing asset, then the expected fair value of the new asset is treated as the final cash flow from the existing financial asset at the time of its derecognition. This amount is included in calculating the cash shortfalls from the existing financial asset that are discounted from the expected date of derecognition to the reporting date using the original effective interest rate of the existing financial asset.

**[6] Credit-impaired financial assets**

At each reporting date, the Credit Union assesses whether financial assets carried at amortized cost and debt financial assets carried at FVOCI are credit impaired. A financial asset is “credit-impaired” when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable data:

- Significant financial difficulty of the borrower or issuer, including delinquency;
- A breach of contract such as a default or past due event;
- The restructuring of a loan or advance by the Credit Union on terms that the Credit Union would not consider otherwise;
- It is becoming probable that the borrower will enter bankruptcy or other financial reorganization; or
- The disappearance of an active market for a security because of financial difficulties.

A loan that has been renegotiated due to a deterioration in the borrower's condition is usually considered to be credit-impaired unless there is evidence that the risk of not receiving contractual cash flows has reduced significantly and there are no other indicators of impairment.



## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

#### **[7] Write-off**

Loans and debt securities are written off, either partially or in full, when there is no realistic prospect of recovery. This is generally the case when the Credit Union determines that the borrower does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. However, financial assets that are written off could still be subject to enforcement activities in order to comply with the Credit Union's procedures for recovery of amounts due.

#### **[vii] Designation of fair value through profit or loss**

##### **[1] Financial assets**

At initial recognition, the Credit Union has designated certain financial assets as at FVTPL because this designation eliminates or significantly reduces an accounting mismatch that would otherwise arise.

##### **[2] Financial liabilities**

The Credit Union has designated certain financial liabilities as at FVTPL in either of the following circumstances:

- The liabilities are managed, evaluated and reported internally on a fair value basis; or
- The designation eliminates or significantly reduces an accounting mismatch that would otherwise arise.

#### **[c] Derivatives held for risk management**

Derivatives held for risk management purposes are measured at fair value in the statement of financial position and reported as assets where they have a positive fair value and as liabilities where they have a negative fair value.

Derivatives held for risk management purposes are designated as either cash flow hedges, fair value hedges or economic hedges that do not qualify for hedge accounting. The Credit Union may enter into cash flow hedges for risk management purposes. Cash flow hedges are utilized to hedge the variability in cash flows associated with floating rate debt liabilities by converting them to fixed rate debt liabilities.

#### **[d] Members' loans**

All Members' loans are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and have been classified as measured at amortized cost.

Members' loans are initially measured at fair value, net of loan origination fees and inclusive of transaction costs incurred and subsequently measured at amortized cost, using the effective interest rate method net of an allowance for credit losses.

Deferred revenue consists primarily of commitment fee revenue received on commercial loans and is recognized using the effective interest rate method.

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

#### [e] Securitized loans and securitization liabilities

The Credit Union periodically securitizes mortgages and sells the securities to CMHC's sponsored entities. Mortgage loan securitization is part of the Credit Union's liquidity and funding strategy. In the absence of sales of retained interests, most transfers of pools of mortgages under the current programs do not result in derecognition of the mortgages from the Credit Union's statement of financial position. As such, these transactions result in the recognition of securitization liabilities when cash is received from the securitization entities. Such mortgages are recognized as securitized residential mortgages and continue to be accounted for as loans, as described above.

The securitization liabilities are recorded at amortized cost using the effective interest rate method. Interest expense is allocated over the expected term of the borrowing by applying the effective interest rate to the carrying amount of the liability. The effective interest rate is the rate that exactly discounts estimated future cash outflows over the expected life of the liability. Transaction costs and premiums or discounts are applied to the carrying amount of the liability.

#### [f] Property, equipment and right-of-use assets

Property and equipment are initially recorded at cost and subsequently measured at cost less accumulated depreciation and amortization and any accumulated impairment losses, with the exception of land, which is not depreciated.

Asset	Basis	Rate
Buildings	Straight-line	20 years
Computer hardware	Straight-line	3–5 years
Equipment, furniture and fixtures	Straight-line	5 years
Leasehold improvements	Straight-line	Term of lease
Right of use assets – buildings	Straight-line	Term of lease

Depreciation methods, useful lives and residual values are reviewed annually and adjusted, if necessary.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- Fixed payments [including in-substance fixed payments], less any lease incentives receivable;
- Variable lease payment that are based on an index or a rate;
- Amounts expected to be payable by the lessee under residual value guarantee;
- The exercise price of a purchase option if the lessee is reasonably certain to exercise that option; and
- Payments of penalties for terminating the lease, if the lease term reflects the lessee exercising that option.

## **DUCA Financial Services Credit Union Ltd.**

### **Notes to financial statements**

[In thousands of Canadian dollars]

December 31, 2021

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be determined, the lessee's incremental borrowing rate is used, being the rate that the lessee would have to pay to borrow the funds necessary to obtain an asset of similar value in a similar economic environment with similar terms and conditions.

Right-of-use assets are measured at cost comprising the following:

- The amount of the initial measurement of lease liability;
- Any lease payments made at or before the commencement date less any lease incentives received;
- Any initial direct costs; and
- Restoration costs.

Each lease payment is allocated between the liability and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period. The right-of-use asset is depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis.

#### **[g] Impairment of non-financial assets**

Non-financial assets are subject to impairment tests whenever events or changes in circumstances indicate that their carrying amount may not be recoverable. Where the carrying value of an asset exceeds its recoverable amount, which is the higher of value in use and fair value less costs to sell, the asset is written down accordingly.

Where it is not possible to estimate the recoverable amount of an individual asset, the impairment test is carried out on the asset's cash-generating unit ["CGU"], which is the lowest group of assets in which the asset belongs for which there are separately identifiable cash flows. The Credit Union has one CGU for which impairment testing is performed.

#### **[h] Income taxes**

Income tax expense comprises current and deferred taxes. Current tax and deferred tax are recognized in net income, except to the extent that they relate to a business combination or items recognized directly in equity.

Current income taxes are recognized for the estimated income taxes payable or recoverable on taxable income or loss for the current year and any adjustment to income taxes payable in respect of previous years. Current income taxes are measured at the amount expected to be recovered from or paid to the taxation authorities. This amount is determined using tax rates and tax laws that have been enacted or substantively enacted by the year-end date.

Deferred tax assets and liabilities are recognized where the carrying amount of an asset or liability differs from its tax base, except for taxable temporary differences arising on the initial recognition of goodwill and temporary differences arising on the initial recognition of an asset or liability in a transaction that is not a business combination and at the time of the transaction affects neither accounting nor taxable profit or loss.

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

Recognition of deferred tax assets for unused tax losses, tax credits and deductible temporary differences is restricted to those instances where it is probable that future taxable profit will be available that allows the deferred tax asset to be utilized. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realized.

The amount of the deferred tax asset or liability is measured at the amount expected to be recovered from or paid to the taxation authorities. This amount is determined using tax rates and tax laws that have been enacted or substantively enacted by the year-end date and are expected to apply when the liabilities (assets) are settled (recovered).

#### **[i] Members' deposits**

All Members' deposits are initially measured at fair value, net of any transaction costs directly attributable to the issuance of the instrument, and have been classified as financial liabilities.

Members' deposits are subsequently measured at amortized cost, using the effective interest rate method.

#### **[j] Pension plan**

The Credit Union accrues its obligations under the supplementary executive retirement plan ["SERP"] and the related costs, net of plan assets, and has adopted the following policies:

- [i] The cost of the SERP is valued using the projected benefit method based on service and Management's best estimate of expected plan investment performance, salary escalation and retirement ages of employees; and
- [ii] For the purpose of calculating the expected return on plan assets, those assets are valued at fair value.

The Credit Union has a defined contribution pension plan. Contributions to this plan are expensed as incurred.

#### **[k] Provisions**

A provision is recognized if, as a result of a past event, the Credit Union has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability.

#### **[l] Members' shares**

Members' shares issued by the Credit Union are classified as equity only to the extent that they do not meet the definition of a financial liability or financial asset.

Shares that contain redemption features subject to the Credit Union maintaining adequate regulatory capital are accounted for using the requirements of International Financial Reporting Interpretations Committee ["IFRIC"] 2, *Members' Shares in Cooperative Entities and Similar Instruments* ["IFRIC 2"].

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

#### [m] Patronage return

Patronage returns are recognized in the statement of income and comprehensive income when declared payable by the Board of Directors.

#### [n] Revenue recognition

Revenue from the provision of services to Members is recognized when earned, specifically when amounts are fixed or can be determined and the ability to collect is reasonably assured.

#### [o] Intangible assets

The Credit Union capitalizes costs relating to the development of internal-use software. Costs incurred during the application development phase are capitalized when it is probable that the development will result in new or additional functionality. The types of costs capitalized during the application development phase include employee salaries and benefits as well as professional and other vendor costs arising directly from bringing the asset to its working condition. Costs related to the preliminary project stage and post-implementation activities are expensed as incurred.

Intangible assets are amortized over their estimated useful life on the following basis:

Asset	Basis	Rate
Computer software	Straight-line	1–3 years
Banking system software	Straight-line	5–10 years

#### [p] Goodwill

Goodwill represents the excess of the cost of a business combination over the total acquisition date fair value of the identifiable assets, liabilities and contingent liabilities acquired.

The carrying amounts of the Credit Union's intangible assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. For goodwill and intangible assets that have indefinite useful lives, the recoverable amount is estimated each year at the same time.

The recoverable amount of an asset or CGU is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

An impairment loss is recognized if the carrying amount of an asset or a CGU exceeds its recoverable amount. Impairment losses are recognized in profit or loss. Impairment losses recognized in respect of the CGU are allocated first to reduce the carrying amount of any goodwill allocated to the CGU and then to reduce the carrying amount of the other assets in the unit [group of units] on a pro rata basis.

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

An impairment loss in respect of goodwill is not reversed. In respect of other intangible assets, impairment losses recognized in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognized.

#### [q] Foreign currency translation

Foreign currency accounts are translated into Canadian dollars as follows:

At the transaction date, each asset, liability, revenue and expense denominated in a foreign currency is translated into Canadian dollars by the use of the exchange rate in effect at that date. As at the year-end date, monetary assets and liabilities are translated into Canadian dollars by using the exchange rate in effect at the year-end date and the related translation differences are recognized in net income. Non-monetary assets and liabilities that are measured at historical cost are translated into Canadian dollars by using the exchange rate in effect at the date of the initial transaction and are not subsequently restated. Non-monetary assets and liabilities that are measured at fair value or a revalued amount are translated into Canadian dollars by using the exchange rate in effect at the date the value is determined, and the related translation differences are recognized in net income.

#### 5. Future changes in accounting policies

There were no accounting pronouncements applicable to the Credit Union that were issued by the IASB but not effective as at December 31, 2021.

#### 6. Cash and cash equivalents

	2021 \$	2020 \$
Cash	119,485	79,331
Cash resources where maturities are within three months:		
Deposits and bankers' acceptances:		
Schedule 1 banks	10,849	24,280
Central 1 Liquidity Reserve Deposit	—	310,045
	10,849	334,325
	130,334	413,656

The Credit Union has pledged nil [2020 – \$2,000] of deposits and bankers' acceptances with BMO Nesbitt Burns to secure its comprehensive credit facility.

Interest rates on deposits and bankers' acceptances range from 0.00% to 0.80% [2020 – 0.20% to 2.60%].

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

On October 16, 2020, the Credit Union signed a termination agreement of its pre-existing liquidity agreement with Central 1 as credit unions are no longer required to hold assets in trust with Central 1 and can manage their own liquidity in accordance with the Liquidity Guidance issued by FSRA. The Credit Union's Management reached a decision to immediately liquidate all liquidity reserve deposit assets and received the corresponding cash on January 4, 2021.

#### 7. Investments and third-party mortgages

The following table provides information on the Credit Union's investments. The maximum exposure to credit risk would be the fair value as detailed below:

	2021 \$	2020 \$
Investment securities measured at FVTPL	1,582	16,635
Investment securities measured at amortized cost	174,531	262,444
Investment in third-party mortgages at amortized cost	295,925	225,557
	<b>472,038</b>	<b>504,636</b>

The Credit Union has pledged \$10,000 [2020 – \$8,000] of deposits and bankers' acceptances with BMO Nesbitt Burns to secure its comprehensive credit facility.

#### Investment securities measured at FVTPL

	2021 \$	2020 \$
Shares of Social Finance Inc. ["SoFi"]	—	1,790
Preferred shares and dividend-bearing equities	—	272
Central 1 Class A shares	1,573	1,355
Central 1 Class F shares	—	13,209
Other	9	9
	<b>1,582</b>	<b>16,635</b>

The Central 1 Class A shares are required as a condition of Membership and are redeemable upon withdrawal of Membership or at the discretion of the Board of Directors of Central 1. In addition, the member credit unions are subject to additional capital calls at the discretion of the Board of Directors of Central 1.

Central 1 Class A shares are subject to a semi-annual rebalancing mechanism and are issued and redeemable at par value of \$100 [2020 – \$100].

The Credit Union is not intending to dispose of Central 1 Class A shares as the services supplied by Central 1 are relevant to the day-to-day activities of the Credit Union. Dividends on these shares are at the discretion of the Board of Directors of Central 1.

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

On January 4, 2021, Central 1 repaid and discharged the market value of the Credit Union's total liquidity reserve deposits amounting to \$310,045 included in note 6. With the termination of the liquidity reserve deposits, the Class F investment shares held with Central 1 were no longer required. The Credit Union received the proceeds of the redemption of Class F investment shares in the amount of \$13,209 on January 8, 2021.

#### Investment in third-party mortgages at amortized cost:

As part of its liquidity management program, the Credit Union invests in third-party mortgages originated by other financial institutions. The weighted average interest rate for third-party mortgages as at December 31, 2021 was 3.08% [2020 – 3.55%].

As at December 31, 2021, the Credit Union's investment in third-party mortgages was presented net of ECL allowances of \$96 [2020 – \$134] and the related recovery of credit losses was \$38 [2020 – provision for credit losses or "PCL" of \$134]. The Credit Union's ECL allowance and related PCL on Members' loans are included in note 9.

#### 8. Members' loans

	2021 \$	2020 \$
<b>Residential mortgages</b>		
Uninsured	2,836,882	2,035,204
Insured by CMHC	232,583	345,446
Insured by Genworth or Canada Guaranty Corp.	548,298	724,551
	<b>3,617,763</b>	3,105,201
Personal loans	80,099	26,807
Commercial loans	1,131,093	982,632
	<b>4,828,955</b>	4,114,640
Unamortized mortgage fees	20,217	17,976
Deferred loan revenue	(3,520)	(3,337)
Accrued interest receivable	8,840	7,025
Allowance for credit losses	(6,783)	(6,844)
<b>Net Members' loans</b>	<b>4,847,709</b>	4,129,460

#### [a] Terms and conditions

Members' loans can have either a variable or fixed rate of interest and they generally mature within five years.

Variable rate loans are based on a prime rate formula, ranging from prime plus 0.20% to prime plus 9.50%. The rate is determined by the type of security offered and the Member's creditworthiness. The Credit Union's prime rate as at December 31, 2021 was 2.95% [2020 – 2.95%].



## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

The interest rate offered on fixed rate loans being advanced as at December 31, 2021 ranges from 2.14% to 18.00%. The rate offered to a Member varies with the type of security offered and the Member's creditworthiness.

Residential mortgages are loans and lines of credit secured by residential property and are generally repayable monthly with either blended payments of principal and interest or interest only.

Personal loans consist of term loans and lines of credit that are not secured by real estate and, as such, have various repayment terms. Some of the personal loans are secured by wage assignments and personal property or investments.

Commercial loans consist primarily of term loans, operating lines of credit, co-operatives and non-owner-occupied mortgages to partnerships and corporations, and have various repayment terms. They are secured by various types of collateral, including mortgages on real property, general security agreements, and charges on specific equipment, investments and personal guarantees.

#### [b] Average yields to maturity

Loans bear interest at both variable and fixed rates with the following yields as at December 31:

	2021		2020	
	Principal \$	Average yield %	Principal \$	Average yield %
Variable rate	806,866	4.39	762,539	4.51
Fixed rate due less than 1 year	966,447	3.35	609,519	3.63
Fixed rate due between 1 and 5 years	3,055,642	3.09	2,742,582	3.40
	<b>4,828,955</b>		<b>4,114,640</b>	

#### [c] Concentration of risk

The Credit Union has no exposure to groupings of individual loans, which concentrate risk and create exposure, as no individual or related groups of Members' loans exceed 10% of Members' loans outstanding. All Members' loans are with Members whose secured assets are in Ontario, except for syndicated loans totalling \$11,315 and \$11,297 as at December 31, 2021 and 2020, respectively.

#### [d] Credit risk

The determination of impairment losses follows an ECL model under IFRS 9 where provisions are taken upon the initial recognition of the financial asset, based on expectations of potential credit losses at the time of initial recognition.

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

IFRS 9 introduces a three-stage approach to impairment to financial assets that are performing at the date of origination or purchase as follows:

**Stage 1:** A credit loss allowance is recognized at an amount equal to 12-month ECL.

**Stage 2:** A credit loss allowance is recognized at an amount equal to lifetime ECL.

This requires the computation of ECL based on lifetime probability of default that represents the probability of default occurring over the remaining lifetime of the financial asset. The credit loss allowance is higher in this stage because of an increase in credit risk and the impact of a longer time horizon being considered compared to 12 months in Stage 1.

**Stage 3:** A credit loss allowance is recognized based at an amount equal to a lifetime ECL, reflecting a probability of default of 100%.

The determination of a SICR considers many different factors and will vary by product and risk segment. The main factors considered in making this determination are relative changes in probability-weighted probability of default since origination and certain other criteria such as 30-day past due and watchlist status. The allowance for assets in Stage 2 will be higher than for those in Stage 1 as a result of the longer time horizon associated with this stage. Stage 3 requires the recognition of lifetime losses for all credit-impaired assets.

IFRS 9 requires consideration of past events, current market conditions and reasonable supportable information about future economic conditions, in determining whether there has been a SICR and in calculating the amount of expected losses. The standard also requires future economic conditions be based on an unbiased, probability-weighted assessment of possible future outcomes. In considering the lifetime of an instrument, IFRS 9 generally requires the use of the contractual period, including pre-payment, extension and other options.

#### Commercial risk rating

Risk rating involves the categorization of individual credit facilities based on credit analysis and both economic and market conditions, into a series of graded categories based on risk. A primary function of a risk rating model is to assist in the underwriting of new loans and assessment of existing loans. As well, risk ratings assist Management in predicting changes in portfolio quality and the subsequent financial impact. Risk rating can lead to earlier response to potential deteriorating trends and a wider choice of corrective action to decrease exposure to unexpected loan losses. Finally, risk ratings are useful for loan pricing and overseeing the commercial loan portfolio exposure within acceptable levels of risk as established in policy.

The Credit Union uses a 10-point risk rating model to measure and manage its exposure on its commercial loan portfolio. This risk rating model aligns with equivalent public debt ratings published by rating agencies. The 10-point rating scale ranges from Substantially Risk Free (1) to Unacceptable/Impaired Risk (10). A risk rating in the range of 1 to 6 is deemed to be acceptable risk for new loans.

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

#### Retail risk rating

The Credit Union uses the borrower's credit score as one benchmark to manage the risk of the retail portfolio. A credit score is one measure on how likely a person is to repay a loan. DUCA's risk ratings range across three bands: low risk, moderate risk and high risk. While DUCA generally originates retail loans with low to moderate risk, DUCA has lending programs that assist Members who are in need of credit, notwithstanding the borrower's credit score. These loans are priced accordingly based on risk profile.

#### 9. Allowance for credit losses

The following table presents the carrying amount of loans by portfolio and the balance of their respective ECL allowance as at December 31, 2021:

	Stage 1		Stage 2		Stage 3		Total	
	Gross carrying amount	ECL allowance	Gross carrying amount	ECL allowance	Gross carrying amount	ECL allowance	Gross carrying amount	ECL allowance
	\$	\$	\$	\$	\$	\$	\$	\$
Residential mortgages	3,549,236	409	63,585	108	4,942	96	3,617,763	613
Commercial loans	1,018,465	2,361	91,671	2,673	20,957	898	1,131,093	5,932
Personal loans	79,341	193	752	42	6	3	80,099	238
<b>Total</b>	<b>4,647,042</b>	<b>2,963</b>	<b>156,008</b>	<b>2,823</b>	<b>25,905</b>	<b>997</b>	<b>4,828,955</b>	<b>6,783</b>

The following table presents the carrying amount of loans by portfolio and the balance of their respective ECL allowance as at December 31, 2020:

	Stage 1		Stage 2		Stage 3		Total	
	Gross carrying amount	ECL allowance	Gross carrying amount	ECL allowance	Gross carrying amount	ECL allowance	Gross carrying amount	ECL allowance
	\$	\$	\$	\$	\$	\$	\$	\$
Residential mortgages	3,060,257	716	41,837	162	3,107	71	3,105,201	949
Commercial loans	892,395	3,510	52,914	1,088	37,323	1,062	982,632	5,660
Personal loans	26,438	202	363	30	6	3	26,807	235
<b>Total</b>	<b>3,979,090</b>	<b>4,428</b>	<b>95,114</b>	<b>1,280</b>	<b>40,436</b>	<b>1,136</b>	<b>4,114,640</b>	<b>6,844</b>

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

The following table shows the continuity of the IFRS 9 ECL allowance for all portfolios:

	2021			
	Stage 1	Stage 2	Stage 3	Total
	\$	\$	\$	\$
<b>Residential mortgages</b>				
Balance, January 1, 2021	716	162	71	949
New loans originated	327	—	—	327
Financial assets derecognized	(262)	(71)	(45)	(378)
Net remeasurement	(397)	45	104	(248)
Transfers to Stage 1 ECL	49	(49)	—	—
Transfers to Stage 2 ECL	(23)	23	—	—
Transfers to Stage 3 ECL	(1)	(2)	3	—
Provision for (reversal of) credit losses	(307)	(54)	62	(299)
Write-offs	—	—	(37)	(37)
Recoveries on loans previously written off	—	—	—	—
Balance, December 31, 2021	409	108	96	613
<b>Commercial loans</b>				
Balance, January 1, 2021	3,510	1,088	1,062	5,660
New loans originated	887	—	—	887
Financial assets derecognized	(862)	(245)	(375)	(1,482)
Net remeasurement	(976)	1,634	284	942
Transfers to Stage 1 ECL	97	(97)	—	—
Transfers to Stage 2 ECL	(293)	293	—	—
Transfers to Stage 3 ECL	(2)	—	2	—
Provision for (reversal of) credit losses	(1,149)	1,585	(89)	347
Write-offs	—	—	(75)	(75)
Recoveries on loans previously written off	—	—	—	—
Balance, December 31, 2021	2,361	2,673	898	5,932
<b>Personal loans</b>				
Balance, January 1, 2021	202	30	3	235
New loans originated	98	—	—	98
Financial assets derecognized	(23)	(5)	(3)	(31)
Net remeasurement	(85)	28	17	(40)
Transfers to Stage 1 ECL	11	(11)	—	—
Transfers to Stage 2 ECL	(8)	8	—	—
Transfers to Stage 3 ECL	(1)	—	1	—
Provision for (reversal of) credit losses	(8)	20	15	27
Write-offs	(1)	(8)	(29)	(38)
Recoveries on loans previously written off	—	—	14	14
Balance, December 31, 2021	193	42	3	238
<b>Total ECL allowance</b>	<b>2,963</b>	<b>2,823</b>	<b>997</b>	<b>6,783</b>

# DUCA Financial Services Credit Union Ltd.

## Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

	2020			
	Stage 1	Stage 2	Stage 3	Total
	\$	\$	\$	\$
<b>Residential mortgages</b>				
Balance, January 1, 2020	1,232	690	231	2,153
New loans originated	777	90	30	897
Financial assets derecognized	(372)	(129)	(205)	(706)
Net remeasurement	(1,334)	(75)	14	(1,395)
Transfers to Stage 1 ECL	457	(457)	—	—
Transfers to Stage 2 ECL	(43)	43	—	—
Transfers to Stage 3 ECL	(1)	—	1	—
Reversal of credit losses	(516)	(528)	(160)	(1,204)
Write-offs	—	—	—	—
Recoveries on loans previously written off	—	—	—	—
Balance, December 31, 2020	716	162	71	949
<b>Commercial loans</b>				
Balance, January 1, 2020	2,189	689	582	3,460
New loans originated	1,105	261	—	1,366
Financial assets derecognized	(233)	(207)	(6)	(446)
Net remeasurement	18	413	857	1,288
Transfers to Stage 1 ECL	455	(83)	(372)	—
Transfers to Stage 2 ECL	(18)	101	(83)	—
Transfers to Stage 3 ECL	(6)	(86)	92	—
Provision for credit losses	1,321	399	488	2,208
Write-offs	—	—	(8)	(8)
Recoveries on loans previously written off	—	—	—	—
Balance, December 31, 2020	3,510	1,088	1,062	5,660
<b>Personal loans</b>				
Balance, January 1, 2020	85	37	11	133
New loans originated	72	2	—	74
Financial assets derecognized	(14)	(5)	(10)	(29)
Net remeasurement	35	20	76	131
Transfers to Stage 1 ECL	28	(28)	—	—
Transfers to Stage 2 ECL	(4)	4	—	—
Transfers to Stage 3 ECL	—	—	—	—
Provision for (reversal of) credit losses	117	(7)	66	176
Write-offs	—	—	(100)	(100)
Recoveries on loans previously written off	—	—	26	26
Balance, December 31, 2020	202	30	3	235
<b>Total ECL allowance</b>	<b>4,428</b>	<b>1,280</b>	<b>1,136</b>	<b>6,844</b>

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

As at December 31, 2021, the Credit Union's ECL allowance for Members' loans was \$6,783 [2020 – \$6,844] and the related PCL was \$75 [2020 – \$1,181]. As indicated in note 7, the Credit Union's investment in third-party mortgages was presented net of ECL allowances of \$96 [2020 – \$134] and the related recovery of credit losses was \$38 [2020 – PCL of \$134].

#### **Credit risk exposure**

The internal risk ratings presented in the table below are defined as follows:

**Low risk:** Loans that generally have below average probability of credit default, which is well within the Credit Union's risk tolerance levels.

**Medium risk:** Loans that generally have an average probability of credit default, which is within the Credit Union's risk tolerance levels.

**High risk:** Loans that were originated within the Credit Union's risk appetite, but have subsequently experienced an increase in risk of credit default, which is outside of the Credit Union's typical risk tolerance levels. The Credit Union will generally not originate loans in this category. DUCA has retail lending programs that assist Members who are in need of credit, notwithstanding the borrower's credit score. These loans are priced accordingly based on risk profile.

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

The following table sets out the Credit Union's credit risk exposure for all Members' loans carried at amortized cost as at December 31, 2021. Stage 1 represents those performing loans carried with a 12-month ECL, Stage 2 represents those performing loans carried with a lifetime ECL, and Stage 3 represents those loans with a lifetime ECL that are credit impaired.

	Stage 1 \$	Stage 2 \$	Stage 3 \$	Total \$
<b>Residential</b>				
Low risk	1,865,900	—	—	1,865,900
Moderate risk	1,622,892	28,208	2,572	1,653,672
High risk	60,444	35,377	2,370	98,191
	<b>3,549,236</b>	<b>63,585</b>	<b>4,942</b>	<b>3,617,763</b>
<b>Commercial</b>				
Low risk	183,208	—	—	183,208
Moderate risk	835,257	—	—	835,257
High risk	—	91,671	20,957	112,628
	<b>1,018,465</b>	<b>91,671</b>	<b>20,957</b>	<b>1,131,093</b>
<b>Personal</b>				
Low risk	67,791	—	—	67,791
Moderate risk	11,482	263	—	11,745
High risk	68	489	6	563
	<b>79,341</b>	<b>752</b>	<b>6</b>	<b>80,099</b>
	<b>4,647,042</b>	<b>156,008</b>	<b>25,905</b>	<b>4,828,955</b>

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

The following table sets out the Credit Union's credit risk exposure for all Members' loans carried at amortized cost as at December 31, 2020. Stage 1 represents those performing loans carried with a 12-month ECL, Stage 2 represents those performing loans carried with a lifetime ECL, and Stage 3 represents those loans with a lifetime ECL that are credit impaired.

	Stage 1 \$	Stage 2 \$	Stage 3 \$	Total \$
<b>Residential</b>				
Low risk	1,565,852	—	—	1,565,852
Moderate risk	1,439,561	18,214	2,479	1,460,254
High risk	54,844	23,623	628	79,095
	<u>3,060,257</u>	<u>41,837</u>	<u>3,107</u>	<u>3,105,201</u>
<b>Commercial</b>				
Low risk	117,377	—	—	117,377
Moderate risk	775,018	190	—	775,208
High risk	—	52,724	37,323	90,047
	<u>892,395</u>	<u>52,914</u>	<u>37,323</u>	<u>982,632</u>
<b>Personal</b>				
Low risk	14,248	—	—	14,248
Moderate risk	12,005	185	1	12,191
High risk	185	178	5	368
	<u>26,438</u>	<u>363</u>	<u>6</u>	<u>26,807</u>
	<u>3,979,090</u>	<u>95,114</u>	<u>40,436</u>	<u>4,114,640</u>

As at December 31, 2021, 90% of outstanding commercial loans are risk rated in acceptable range of 6 or lower [2020 – 91%] based on the Credit Union's model.

The following table shows the Credit Union's gross loan balances by security type:

	2021			
	Secured by real estate \$	Secured by other collateral \$	Unsecured \$	Total gross loans \$
Residential	3,617,763	—	—	3,617,763
Commercial	1,105,475	24,578	1,040	1,131,093
Personal	—	76,723	3,376	80,099
<b>Total</b>	<u>4,723,238</u>	<u>101,301</u>	<u>4,416</u>	<u>4,828,955</u>



## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

	2020			
	Secured by real estate	Secured by other collateral	Unsecured	Total gross loans
	\$	\$	\$	\$
Residential	3,105,201	—	—	3,105,201
Commercial	979,542	—	3,090	982,632
Personal	—	23,758	3,049	26,807
<b>Total</b>	<b>4,084,743</b>	<b>23,758</b>	<b>6,139</b>	<b>4,114,640</b>

As indicated in note 2, the outbreak of COVID-19 has resulted in significant changes to the forward-looking macroeconomic inputs and the probability weights assigned to the forward-looking scenarios used in the Credit Union's measurement of ECL.

The scenarios presented in the table above incorporate assumptions about COVID-19 based on epidemiological, economic and policy impacts during the pandemic, based on information and facts available at December 31, 2021. The base scenario assumes the following assumptions:

- Fifth wave of COVID-19 limits employment growth in Q1 2022 with some provinces reinstating restrictions;
- Home prices growth slows after recent dramatic growth in 2021 and sales volumes normalize; and
- Interest rate cuts remain near the zero lower bound, but expected to begin to rise in Q2 2022 along with an overnight rate hike.

Relative to the base scenario, the adverse scenario assumes the following assumptions:

- Fifth wave of COVID-19 grows, and provinces reinstate even more restrictive measures;
- Rising unemployment rates and a more prolonged recovery;
- Energy and commodity prices trend lower;
- Interest rates stay low for another 2 years;
- Housing prices decline and growth is low as income remains stagnant; and
- Debt levels grow slower as lenders see greater risk in the economy.

The forward-looking macroeconomic scenarios described above reflect Management's best estimate of the forward-looking information as at December 31, 2021. The rapidly evolving nature of this pandemic and its impacts on the economy have led to continuously changing macroeconomic assumptions. While these changing assumptions may result in current forward-looking scenarios that are different from those used by the Credit Union in its ECL measurement as at December 31, 2021, based on the information available at the end of the year, IFRS 9 does not permit the use of hindsight in measuring ECL. Accordingly, any changes in forward-looking information subsequent to December 31, 2021 will be reflected in the measurement of ECL in future periods as appropriate.

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

The Credit Union's ECL methodology also requires the use of experienced credit judgment to incorporate the estimated impact of factors that are not captured in the modelled ECL results. Management applied experienced credit judgment to reflect the continuing impact of the uncertain environment on credit conditions and the economy as a result of the COVID-19 pandemic.

The following table shows the key macroeconomic inputs the Credit Union uses to estimate its allowance on performing loans during the forecast period. The values shown represent the end-of-period average values for the first 12 months and then the average value for the remaining forecast period of four years.

	Benign scenario		Base scenario		Adverse scenario	
	Average value over the next 12 months	Average value over the remaining forecast period	Average value over the next 12 months	Average value over the remaining forecast period	Average value over the next 12 months	Average value over the remaining forecast period
	%	%	%	%	%	%
Canadian GDP year-over-year growth	6.4	2.5	5.1	2.2	3.4	2.0
Canadian unemployment rate	6.4	5.2	6.9	5.9	7.9	6.9
National Housing Price Index growth	9.3	4.0	7.2	2.6	1.6	2.3

The following table compares the probability weighted ECL [determined as the reported allowance for credit losses] against the base case ECL to illustrate the impact of applying probability weights to each of the scenarios in the determination of allowance for credit losses.

The differences presented in the following table are isolated to the measurement of ECL without considering the impact of migration between stages.

	2021 \$	2020 \$
Probability-weighted ECL [reported allowance for credit losses]	6,783	6,844
Base case ECL	6,658	6,808
<b>Difference</b>	<b>125</b>	<b>36</b>

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

Analysis of individual loans that are past due based on age is shown below:

	2021			
	Commercial	Residential	Personal	Total
	\$	\$	\$	\$
Less than 30 days	9,173	40,345	265	49,783
30–89 days	3,349	8,319	214	11,882
90–179 days	7,061	—	—	7,061
180–365 days	26	364	—	390
Over 365 days	20,837	62	—	20,899
Total loans in arrears	40,446	49,090	479	90,015
Total loans not in arrears	1,090,647	3,568,673	79,620	4,738,940
<b>Balance, December 31, 2021</b>	<b>1,131,093</b>	<b>3,617,763</b>	<b>80,099</b>	<b>4,828,955</b>

	2020			
	Commercial	Residential	Personal	Total
	\$	\$	\$	\$
Less than 30 days	5,293	43,588	345	49,226
30–89 days	34,316	6,564	110	40,990
90–179 days	1,228	1,633	6	2,867
180–365 days	4,672	279	—	4,951
Over 365 days	712	545	—	1,257
Total loans in arrears	46,221	52,609	461	99,291
Total loans not in arrears	936,411	3,052,592	26,346	4,015,349
<b>Balance, December 31, 2020</b>	<b>982,632</b>	<b>3,105,201</b>	<b>26,807</b>	<b>4,114,640</b>

#### 10. Securitization activity

As a requirement of the NHA MBS and CMB programs, the Credit Union assigns to CMHC all its interest in securitized mortgage pools. If the Credit Union fails to make timely payment under an NHA MBS or CMB security, CMHC may enforce the assignment of the mortgages included in all the mortgage pools backing the mortgage-backed securities issued.

The following table summarizes DUCA's securitization activity:

	2021	2020
	\$	\$
Amount securitized	69,853	352,646
Net cash proceeds received	68,732	351,660
Outstanding balances of securitized mortgages	452,036	694,843
Outstanding balance of mortgage-backed securities	447,360	692,518

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

The average yield on mortgage-backed securities pools was 1.30% [2020 – 1.37%]. The outstanding balance of mortgage-backed securities is net of fees.

In addition to the securitization activity noted in the table above, the Credit Union has securitized mortgages that are being held in NHA MBS for liquidity purposes. The balance of securitized mortgages held in NHA MBS for liquidity purposes as at December 31, 2021 was \$313,537 [2020 – \$331,313].

The Credit Union securitizes and sells mortgage-backed securities of certain insured multi-unit residential mortgages with no prepayment or credit risk associated with the sold mortgage-backed securities. The Credit Union enters into certain transactions that allow the transfer of the contractual right to receive the residual cash flows from the mortgages and transfer substantially all of the risks and rewards of ownership, including credit, interest rate, prepayment and other price risks. The present value of the future cash flows is recorded on the statement of financial position under other assets. The outstanding balance for these multi-unit residential mortgages totals \$1,122,815 as at December 31, 2021 [2020 – \$668,854].

#### 11. Other assets

	2021 \$	2020 \$
Securitization receivables and deferred charges	47,277	36,197
Third-party mortgage and mortgage pool receivables	4,212	5,948
Prepaid expenses	1,837	1,180
Right-of-use assets, net	5,940	6,794
Other	547	970
	<b>59,813</b>	<b>51,089</b>

Set out below are the carrying amounts of right-of-use assets recognized and the movement during the year:

	2021 \$	2020 \$
<b>Balance as at January 1</b>	<b>6,794</b>	8,457
Additions	1,070	264
Depreciation	(1,924)	(1,927)
<b>Balance as at December 31</b>	<b>5,940</b>	<b>6,794</b>

#### 12. Pension plan

The Credit Union has a defined contribution pension plan and a SERP for senior executives, under which costs and obligations are determined using the projected benefit method of actuarial valuation prorated on service.

On December 31, 2012, the SERP was closed to new Members. Included in other assets is a net pension amount of \$44 [2020 – \$44] relating to the SERP.

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

The Credit Union contributes a percentage of employee salaries to the defined contribution plan. The amount of the expense for the year was \$1,205 [2020 – \$1,065].

### 13. Property and equipment

	Land \$	Buildings \$	Leasehold improvements \$	Computer hardware \$	Equipment, furniture and fixtures \$	Total \$
<b>Cost</b>						
Balance, December 31, 2020	296	891	6,519	7,587	9,651	24,944
Additions	—	—	781	120	92	993
Dispositions	(106)	(483)	(72)	(499)	(40)	(1,200)
<b>Balance, December 31, 2021</b>	<b>190</b>	<b>408</b>	<b>7,228</b>	<b>7,208</b>	<b>9,703</b>	<b>24,737</b>
<b>Accumulated depreciation and amortization</b>						
Balance, December 31, 2020	—	502	3,783	6,954	7,775	19,014
Depreciation and amortization	—	24	993	367	644	2,028
Dispositions	—	(455)	(37)	(499)	(13)	(1,004)
<b>Balance, December 31, 2021</b>	<b>—</b>	<b>71</b>	<b>4,739</b>	<b>6,822</b>	<b>8,406</b>	<b>20,038</b>
<b>Net book value</b>						
December 31, 2021	190	337	2,489	386	1,297	4,699

# DUCA Financial Services Credit Union Ltd.

## Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

	Land \$	Buildings \$	Leasehold improvements \$	Computer hardware \$	Equipment, furniture and fixtures \$	Total \$
<b>Cost</b>						
Balance, December 31, 2019	296	891	5,740	7,289	9,325	23,541
Additions	—	—	779	298	326	1,403
<b>Balance, December 31, 2020</b>	<b>296</b>	<b>891</b>	<b>6,519</b>	<b>7,587</b>	<b>9,651</b>	<b>24,944</b>
<b>Accumulated depreciation and amortization</b>						
Balance, December 31, 2019	—	476	2,858	6,555	7,099	16,988
Depreciation and amortization	—	26	925	399	676	2,026
<b>Balance, December 31, 2020</b>	<b>—</b>	<b>502</b>	<b>3,783</b>	<b>6,954</b>	<b>7,775</b>	<b>19,014</b>
<b>Net book value</b>						
December 31, 2020	296	389	2,736	633	1,876	5,930

### 14. Members' deposits

	2021 \$	2020 \$
Demand deposit accounts	1,664,364	1,077,321
Term deposits	2,168,782	2,044,113
Registered deposits	665,117	663,147
Foreign currency accounts	27,328	22,210
	<b>4,525,591</b>	3,806,791
Accrued interest payable	31,480	36,558
Unamortized broker fees	(2,215)	(1,944)
	<b>4,554,856</b>	3,841,405

#### [a] Terms and conditions

Demand deposit accounts include chequing accounts, savings accounts, and daily interest accounts, and are due on demand and bear interest at a variable rate up to 1.50% as at December 31, 2021 [2020 – 2.50%].

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

Term deposits bear fixed rates of interest for terms of up to seven years. Interest can be paid annually, semi-annually, monthly or upon maturity. The interest rates offered on term deposits issued on December 31, 2021 range from 0.30% to 2.00% [2020 – 0.30% to 2.00%].

The registered retirement savings plans accounts can be fixed or variable rate. The fixed rate accounts have terms and rates similar to the term deposit accounts described above. The variable rate accounts bear interest at rates of 0.45% as at December 31, 2021 [2020 – 0.45%]. Registered retirement income funds consist of both fixed and variable rate products with terms and conditions similar to those of the registered retirement savings plans accounts described above. Members may make withdrawals from a registered retirement income fund account on a monthly, semi-annual, or annual basis. The regular withdrawal amounts vary according to individual needs and statutory requirements. The tax-free savings accounts can be fixed or variable rate with terms and conditions similar to those of the registered retirement savings plans accounts described above.

Foreign currency accounts include accounts from all of the above balances.

#### [b] Average yields to maturity

Members' deposits bear interest at both variable and fixed rates with the following yields at:

	<b>Principal</b>	<b>2021 yield</b>	<b>Principal</b>	<b>2020 yield</b>
	<b>\$</b>	<b>%</b>	<b>\$</b>	<b>%</b>
Variable rate	<b>1,795,071</b>	<b>0.81</b>	1,183,997	0.73
Fixed rate due less than 1 year	<b>1,490,568</b>	<b>1.74</b>	1,256,569	2.07
Fixed rate due between 1 and 5 years	<b>1,239,952</b>	<b>2.28</b>	1,366,225	2.70
	<b>4,525,591</b>		3,806,791	

#### [c] Concentration of risk

The Credit Union does not have an exposure to groupings of individual deposits that concentrate risk as no individual or related groups of Members' deposits exceed 8% of Members' deposits.

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

#### 15. Income taxes

The significant components of the deferred tax liability of the Credit Union are as follows:

	Balance, December 31, 2020 \$	Statement of income \$	Retained earnings \$	Balance, December 31, 2021 \$
Allowance for credit losses	1,075	(4)	—	1,071
Broker fees	(3,685)	(398)	—	(4,083)
Property and equipment	(799)	(98)	—	(897)
Deferred revenue	618	23	—	641
Non-capital losses available for carry forward	824	(824)	—	—
Corporate Minimum Tax credit	1,340	(267)	—	1,073
Prepaid expense	(2,141)	(742)	—	(2,883)
Other	(209)	390	—	181
	(2,977)	(1,920)	—	(4,897)

	Balance, December 31, 2019 \$	Statement of income \$	Retained earnings \$	Balance, December 31, 2020 \$
Allowance for credit losses	909	166	—	1,075
Broker fees	(3,180)	(505)	—	(3,685)
Property and equipment	(30)	(769)	—	(799)
Deferred revenue	648	(30)	—	618
Non-capital losses available for carry forward	192	232	400	824
Corporate Minimum Tax credit	975	365	—	1,340
Prepaid expense	—	(2,141)	—	(2,141)
Other	(190)	(19)	—	(209)
	(676)	(2,701)	400	(2,977)

During 2021, the Credit Union utilized \$5,500 of non-capital losses carried forward from the combination with Zenbanx Canada Inc.



## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

The significant components of income tax expense included in net income are composed of the following:

	2021	2020
	\$	\$
Current tax expense	3,035	213
Deferred tax expense	1,920	2,701
<b>Total income tax expense</b>	<b>4,955</b>	<b>2,914</b>

The difference between income tax expense for the year and the expected income taxes based on the statutory tax rate of 26.5% [2020 – 26.5%] is as follows:

	2021	2020
	\$	\$
Income before income taxes	30,657	15,752
Expected taxes based on the statutory rate	8,124	4,174
Credit Union deduction	(2,545)	(1,307)
Over (under) provision in prior years	(116)	104
Permanent difference	(227)	(300)
Other	(281)	243
<b>Total income tax expense (recovery)</b>	<b>4,955</b>	<b>2,914</b>

#### 16. Derivative financial instruments

The Credit Union may enter into bond forward contracts to hedge the Credit Union's exposure to interest rate fluctuations in the mortgage pipeline between the time the mortgage rate is committed and the time that the mortgages are securitized under the CMB program. As at December 31, 2021, the Credit Union had entered into contracts for a notional total of \$10,000 [2020 – nil]. The market value of this hedge was a liability of \$94 [2020 – nil]. The gain/loss on the hedge will be amortized over the life of the CMB program.

The Credit Union may enter into an interest rate swap to hedge interest rate risk. As at December 31, 2021, the Credit Union had entered into contracts for a notional total of \$5,000 [2020 – \$5,000]. The market value of this hedge was a liability of \$144 [2020 – liability of \$356].

#### 17. Patronage return

During the year, the Board of Directors declared a patronage return of 1% [2020 – 1%] consisting of bonus interest on Members' deposits and loan interest rebates.

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

#### 18. Members' shares

	2021			2020		
	Number of shares #	Equity \$	Liability \$	Number of shares #	Equity \$	Liability \$
<b>Authorized</b>						
Unlimited						
Membership shares	989	—	989	1,057	—	1,057
Investment shares:						
Unlimited Class A shares	36,493	36,493	—	37,489	37,489	—
Unlimited Class B shares Series 1	35,699	35,699	—	39,588	39,588	—
Unlimited Class B shares Series 4	161,371	161,371	—	161,482	161,482	—
	<b>233,563</b>	<b>989</b>		<b>238,559</b>	<b>1,057</b>	

Membership shares, Class A and Class B investment shares are recognized as a liability, equity or compound instrument based on the terms and in accordance with IAS 32 and IFRIC 2. If they are classified as equity, they are recognized at cost. If they are classified as liability, they are initially recognized at fair value, net of any transaction costs directly attributable to the issuance of the instrument, and subsequently carried at amortized cost using the effective interest rate method.

#### Terms and conditions

##### [a] Membership shares

As a condition of Membership, which is required to use the services of the Credit Union, each Member is required to hold one Membership share, which has a par value of \$1. These Membership shares are redeemable at par only when a Membership is withdrawn.

Funds invested by Members in Membership shares are not insured by FSRA. The withdrawal of Membership shares is subject to the Credit Union maintaining adequate regulatory capital [note 23], as is the payment of any dividends on these shares. Membership shares that are available for redemption are classified as a liability. Any difference between the total Membership shares and the liability amount is classified as equity.

##### [b] Class A shares

An unlimited number of Class A non-cumulative, non-voting, non-participating bonus shares that are redeemable at the sole and absolute discretion of the Credit Union, up to a limit of 10% of the Class each year, at full face value at any time upon the death of the holder and ranging from 50% of face value in the second year after issue with annual increments in redemption value to 100% of face value in the seventh and subsequent years. The Credit Union may redeem the full amount of the shares at any point after five years from their date of issue. The par value of a Class A share is \$1.

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

Patronage returns are at the discretion of the Board of Directors.

*[c] Class B Series 1 investment shares*

The Class B Series 1 investment shares are not redeemable for five years after the date of their issuance. The holders of Class B Series 1 investment shares may, at any time after the respective non-redeemable period, make a request in writing to the Board of Directors of the Credit Union to redeem their Class B investment shares. Approval of such request is the sole and absolute discretion of the Board of Directors. In no case shall total redemptions approved in any fiscal year exceed 10% of the total Class B investment shares outstanding at the end of the previous fiscal year. The Credit Union may at any time redeem the full amount of the shares outstanding at the discretion of the Board of the Directors after the non-redeemable term ended on January 1, 2021. The par value of a Class B share is \$1.

*[d] Class B Series 4 investment shares*

The Class B Series 4 investment shares are not redeemable for five years after the date of their issuance. The holders of Class B Series 4 investment shares may, at any time after the respective non-redeemable period, make a request in writing to the Board of Directors of the Credit Union to redeem their Class B investment shares. Approval of such request is the sole and absolute discretion of the Board of Directors. In no case shall total redemptions approved in any fiscal year exceed 10% of the total Class B investment shares outstanding at the end of the previous fiscal year. Redemptions are subject to the aggregate limits detailed above, and, if the approval of any regulatory body having jurisdiction over the Credit Union of that redemption is required by any applicable law, are subject to obtaining that regulatory approval. The Credit Union may at any time redeem the full amount of the shares outstanding after the non-redeemable term has ended at the discretion of the Board of Directors. The par value of a Class B share is \$1.

### 19. Non-interest income

	2021 \$	2020 \$
Securitization income	4,436	4,464
Wealth management	3,011	2,244
Gain on sale of property	2,060	—
Mortgage and loan fees	1,556	2,565
Service charges	1,480	1,333
Gain on sale of SoFi shares	669	—
Foreign exchange	385	265
Unrealized gain on investments	6	1,045
Other	809	366
	<b>14,412</b>	<b>12,282</b>

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

#### 20. Related party transactions

The Act requires disclosure of the five highest paid officers and employees of the Credit Union where total remuneration paid during the year exceeds \$150,000. Bonuses reported below are with respect to the prior year. The names, positions and remuneration paid during 2021 of those officers and employees are as follows:

2021						
Name	Title	Salary \$	Bonus \$	Pension and other post- retirement benefits \$	Other \$	Total \$
Doug Conick	President and Chief Executive Officer	451	343	46	36	876
Karey Carson	Chief People and Culture Officer	255	135	26	3	419
Phillip Taylor	Chief Member Experience Officer	255	133	26	3	417
Rizwan Ahmad	Chief Risk Officer	255	132	26	2	415
Yan Xu	Chief Financial Officer	257	130	26	2	415

2020						
Name	Title	Salary \$	Bonus \$	Pension and other post- retirement benefits \$	Other \$	Total \$
Doug Conick	President and Chief Executive Officer	435	273	44	30	782
Phillip Taylor	Chief Member Experience Officer	248	117	25	4	394
Rizwan Ahmad	Chief Risk Officer	246	115	25	2	388
Karey Carson	Chief People and Culture Officer	239	120	24	4	387
Len Dias	Chief Financial, Compliance and Corporate Services Officer	224	128	22	10	384

Mr. Dias resigned from the Credit Union on August 28, 2020.

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

The Credit Union entered into the following transactions with key management personnel, which are defined by FSRA as those persons having authority and responsibility for planning, directing and controlling the activities of the Credit Union, including directors and Management.

	2021 \$	2020 \$
<b>Loans to key management personnel</b>		
Aggregate value of loans advanced	3,380	4,849
Interest received on loans advanced	50	82
Total value of lines of credit advanced	200	220
Interest received on lines of credit advanced	6	2
Unused value of lines of credit	25	5
<b>Deposits from key management personnel</b>		
Aggregate value of term and savings deposits	3,173	1,309
Total interest paid on term and savings deposits	16	16

The Credit Union's policy for key management personnel is that the loans are approved and deposits accepted on the same terms and conditions that apply to Members for each class of loan or deposit with the exception of a policy approved by the Board of Directors, permitting a 2.00% interest rate discount on loans and residential first mortgages and an additional 0.25% interest rate premium on fixed term deposits granted to officers who are employees of the Credit Union.

The Directors of the Credit Union are remunerated at rates to be fixed annually at the beginning of each year by their respective Boards, and are also entitled to be paid their travelling, director training and other expenses properly incurred by them in connection with the affairs of DUCA.

The following table outlines remuneration paid to the Directors of the Credit Union:

	2021 \$	2020 \$
Director remuneration paid	353	342

#### Deposit insurance

At December 31, 2021, the net annual premium paid to FSRA for insuring Members' deposits was \$2,566 [2020 – \$2,311].

#### Central 1 fees

At December 31, 2021, the total fees paid to Central 1 amounted to \$1,256 [2020 – \$986]. These fees were primarily related to banking fees, clearing services, and membership dues.

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

#### 21. Financial instrument classification and fair value

The following table represents the fair values of DUCA's financial instruments. The fair values disclosed do not include the value of assets that are not considered financial instruments.

While the fair value amounts are intended to represent estimates of the amounts at which these instruments could be exchanged in a current transaction between willing parties, some of DUCA's financial instruments lack an available trading market. Consequently, the fair values presented are estimates derived using present value and other valuation techniques and may not be indicative of the net realizable values.

Due to the judgment used in applying a wide range of acceptable valuation techniques and estimates in calculating fair value amounts, fair values are not necessarily comparable among financial institutions. The calculation of estimated fair values is based on market conditions at a specific point in time and may not be reflective of future fair values.

	2021	
	Book value	Fair value
	\$	\$
<b>Amortized cost</b>		
Cash and cash equivalents	130,334	130,334
Investments and third-party mortgages	470,456	472,590
Members' loans	4,847,709	4,889,806
<b>Fair value through profit or loss</b>		
Investments	1,582	1,582
<b>Total financial assets</b>	<b>5,450,081</b>	<b>5,494,312</b>
<b>Amortized cost</b>		
Members' deposits	4,554,856	4,583,026
Securitization liabilities	463,188	464,026
Borrowings	102,105	102,322
Accounts payable and accrued liabilities	25,100	25,100
<b>Fair value through profit or loss</b>		
Derivative financial instruments	238	238
<b>Total financial liabilities</b>	<b>5,145,487</b>	<b>5,174,712</b>

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

	2020	
	Book value	Fair value
	\$	\$
<b>Amortized cost</b>		
Cash and cash equivalents	413,656	413,656
Investments and third-party mortgages	488,001	490,401
Members' loans	4,129,460	4,177,131
<b>Fair value through profit or loss</b>		
Investments	16,635	16,635
<b>Total financial assets</b>	<b>5,047,752</b>	<b>5,097,823</b>
<b>Amortized cost</b>		
Members' deposits	3,841,405	3,886,167
Securitization liabilities	698,071	700,849
Securities lent or sold under repurchase agreements	192,089	192,321
Borrowings	5,000	5,000
Accounts payable and accrued liabilities	14,393	14,393
<b>Fair value through profit or loss</b>		
Derivative financial instruments	356	356
<b>Total financial liabilities</b>	<b>4,751,314</b>	<b>4,799,086</b>

The following methods and assumptions were used to estimate the fair values noted above of on-balance sheet financial instruments, which should be read in conjunction with the fair value measurement basis described in the significant accounting policy in note 4[b][v]:

#### [a] Investments and third-party mortgages

The estimated fair values of investments in publicly listed equity securities are determined using quoted market prices. The estimated fair values of investments in third-party mortgages are determined by discounting the expected future cash flows of these investments at current market rates for products with similar terms and credit risks.

#### [b] Members' loans

The estimated fair values of loans are arrived at by discounting the expected future cash flows of the loans at market rates for loans with similar terms of credit risk. Loans are classified as Level 3.

#### [c] Members' deposits

The fair values of deposits payable on demand, payable after notice and floating rate deposits are assumed to equal their carrying values. The estimated fair values for fixed rate term deposits are valued using the discounted cash flows discounted using market rates currently offered for deposits with similar terms and risks. Such deposit liabilities are classified as Level 3.

**DUCA Financial Services Credit Union Ltd.**

**Notes to financial statements**

[In thousands of Canadian dollars]

December 31, 2021

**[d] Derivative financial instruments**

The estimated fair values of derivative instruments are determined through valuation models on the derivative notional amounts, maturity dates and rates. Such instruments are classified as Level 2.

**[e] Other assets and liabilities**

The fair values of cash and cash equivalents and accounts payable and accrued liabilities are assumed to approximate their book values, due to their short-term nature.

Fair value measurements can be classified in a hierarchy in order to discern the significance of Management assumptions and the ability to observe inputs incorporated into the measurements, as follows:

Level 1 – Fair value measurements are those derived from quoted prices [unadjusted] in active markets for identical assets or liabilities using the last bid price;

Level 2 – Fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly [i.e., as prices] or indirectly [i.e., derived from prices]; and

Level 3 – Fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data [unobservable inputs].

The level in the fair value hierarchy within which the financial asset or liability is categorized is determined on the basis of the lowest level of input that is significant to the fair value measurement. Financial assets and financial liabilities are classified in their entirety into only one of the three levels.



## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

The following table summarizes the classification of the Credit Union's financial instruments within the fair value hierarchy as at December 31:

	2021		
	Level 1	Level 2	Level 3
	\$	\$	\$
<b>Recorded at fair value</b>			
<b>Assets</b>			
Central 1 Class A shares	—	—	1,573
Other investments	9	—	—
<b>Total assets held at fair value</b>	<b>9</b>	<b>—</b>	<b>1,573</b>
<b>Liabilities</b>			
Derivative financial instruments	—	238	—
<b>Total liabilities held at fair value</b>	<b>—</b>	<b>238</b>	<b>—</b>
<b>Fair value disclosed</b>			
<b>Assets</b>			
Investments and third-party mortgages	—	175,920	296,670
Members' loans	—	—	4,889,806
<b>Total assets disclosed at fair value</b>	<b>—</b>	<b>175,920</b>	<b>5,186,476</b>
<b>Liabilities</b>			
Members' deposits	—	—	4,583,026
Securitization liabilities	—	—	464,026
Borrowings	—	102,322	—
<b>Total liabilities disclosed at fair value</b>	<b>—</b>	<b>102,322</b>	<b>5,047,052</b>

# DUCA Financial Services Credit Union Ltd.

## Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

	2020			
	Level 1	Level 2	Level 3	Total
	\$	\$	\$	\$
<b>Recorded at fair value</b>				
Assets				
Shares of SoFi	—	—	1,790	1,790
Preferred shares and dividend-bearing equities	272	—	—	272
Central 1 Class A shares	—	—	1,355	1,355
Central 1 Class F shares	—	—	13,209	13,209
Other investments	9	—	—	9
<b>Total assets held at fair value</b>	<b>281</b>	<b>—</b>	<b>16,354</b>	<b>16,635</b>
Liabilities				
Derivative financial instruments	—	356	—	356
<b>Total liabilities held at fair value</b>	<b>—</b>	<b>356</b>	<b>—</b>	<b>356</b>
<b>Fair value disclosed</b>				
Assets				
Investments and third-party mortgages	—	264,306	226,095	490,401
Members' loans	—	—	4,177,131	4,177,131
<b>Total assets disclosed at fair value</b>	<b>—</b>	<b>264,306</b>	<b>4,403,226</b>	<b>4,667,532</b>
Liabilities				
Members' deposits	—	—	3,886,167	3,886,167
Securitization liabilities	—	—	700,849	700,849
Securities lent or sold under repurchase agreements	—	192,321	—	192,321
Borrowings	—	5,000	—	5,000
<b>Total liabilities disclosed at fair value</b>	<b>—</b>	<b>197,321</b>	<b>4,587,016</b>	<b>4,784,337</b>

There were no transfers between Level 1 and Level 2 for the years ended December 31, 2021 and 2020 and no changes or transfers in securities classified as Level 3.

Included in Level 3 are non-quoted equity investments, which are valued based on financial information provided by that entity. The valuation does not involve a valuation model and, as such, a sensitivity analysis is not disclosed.

## **Notes to financial statements**

[In thousands of Canadian dollars]

December 31, 2021

### **22. Financial risk management**

#### **[a] General objectives, policies and processes**

The Board of Directors has overall responsibility for the determination of the Credit Union's risk management objectives and policies, and while retaining ultimate responsibility for them, it has delegated the authority for designing and operating processes that ensure effective implementation of the objectives and policies to the Credit Union's Management. The Board of Directors receives quarterly reports from the Credit Union through which it reviews the effectiveness of the processes put in place and the appropriateness of the objectives and policies it sets.

The Credit Union's results and operations have been and may continue to be impacted by the COVID-19 pandemic. The overall risk profile of the Credit Union is stable. Possible impacts may include but are not limited to how forward-looking macroeconomic inputs have been incorporated into the models used in the Credit Union's ECL estimation process, margin compression from a decline in interest rates, volatility in equity markets, and disruption of business operations. The full extent of the impact that COVID-19, including government and/or regulatory responses to the outbreak, will have on the economy and the Credit Union's business remains uncertain and difficult to predict.

#### **[b] Credit risk**

Credit risk is the risk of financial loss to the Credit Union if a counterparty to a financial instrument fails to make payments of interest and principal when due. The Credit Union is exposed to credit risk from claims against a debtor or indirectly from claims against a guarantor of credit obligations.

Credit risk rating systems are designed to assess and quantify the risk inherent in credit activities in an accurate and consistent manner. To assess credit risk, the Credit Union takes into consideration the Member's character, ability to pay and value of collateral or other support available to secure the loan.

The Credit Union's credit risk management principles are guided by its overall enterprise risk management policy. The Board of Directors ensures that Management has a framework, policies, processes and procedures in place to manage credit risks and that the overall credit risk policies are complied with at the business and transaction levels.

#### **[i] Objectives, policies and processes**

The Credit Union's credit risk policies set out the minimum requirements for management of credit risk in a variety of transactional and portfolio management contexts. Its credit risk policies comprise the following:

- General loan policy statements, including approval of lending policies, eligibility for loans, exceptions to policy and loan administration;
- Loan lending limits, including Board of Director's approval limits and schedule of assigned limits;
- Loan collateral security classifications;
- Procedures outlining loan overdrafts, release or substitution of collateral and loan renegotiations; and
- Loan delinquency controls regarding procedures followed for loans in arrears.

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

With respect to credit risk, the Board of Directors receives quarterly reports summarizing delinquent loans and loans that are on the watchlist. The Board of Directors also receives an analysis of the allowance for credit losses.

*[ii] Exposure to credit risk*

The following table indicates the Credit Union's maximum exposure to credit risk relating to its portfolios as at December 31, 2021 without considering any collateral held or credit enhancements:

	Carrying value	Maximum exposure
	\$	\$
Cash and cash equivalents	130,334	130,334
Investments and third-party mortgages	472,038	472,038
Members' loans	4,847,709	4,847,709
Undisbursed loans	—	347,236
Unutilized lines of credit	—	351,280
Unutilized letters of credit	—	24,460
	<b>5,450,081</b>	<b>6,173,057</b>

A sizable portfolio of the loan book is secured by residential property in Southern Ontario. Therefore, the Credit Union is exposed to the risk of reduction in loan to value coverage should the property market be subject to a decline. The risk of losses from loans undertaken is primarily reduced by the nature and quality of the security taken.

**[c] Liquidity risk**

Liquidity risk is the risk that the Credit Union will not be able to meet all cash outflow obligations as they come due. The Credit Union mitigates this risk by monitoring cash activities and expected outflows so as to meet all cash outflow obligations as they fall due.

*[i] Risk measurement*

The assessment of the Credit Union's liquidity position reflects Management's estimates, assumptions and judgments pertaining to current and prospective firm-specific and market conditions and the related behaviours of its Members and counterparties.

*[ii] Objectives, policies and procedures*

The Credit Union's liquidity management framework is designed to ensure that adequate sources of reliable and cost-effective cash or its equivalents are continually available to satisfy its current and prospective financial commitments under normal and contemplated stress conditions.

## **DUCA Financial Services Credit Union Ltd.**

### **Notes to financial statements**

[In thousands of Canadian dollars]

December 31, 2021

Provisions of the Act require the Credit Union to maintain a prudent amount of liquid assets in order to meet Member withdrawals, which includes the Liquidity Coverage Ratio ["LCR"], Net Cumulative Cash Flow ["NCCF"], and Net Stable Funding Ratio ["NSFR"]. In addition, the Credit Union also maintains an Internal Liquidity Ratio ["ILR"].

The Credit Union manages liquidity risk by:

- Continuously monitoring actual daily cash flows and longer-term forecasted cash flows;
- Monitoring the maturity profiles of financial assets and liabilities;
- Maintaining adequate reserves, liquidity support facilities and reserve borrowing facilities; and
- Monitoring the internal liquidity ratio daily.

The LCR is a measure that aims to ensure that the Credit Union has an adequate stock of unencumbered high quality liquid assets ["HQLA"] that can be converted into cash at little or no loss of value, to meet its liquidity needs for a 30-calendar day liquidity stress scenario. At a minimum, the stock of unencumbered HQLA should enable the institution to survive until day 30 of the stress scenario, by which time it is assumed that appropriate corrective actions can be taken by Management. DUCA's LCR as at December 31, 2021 was 618% [2020 – 502%] compared with a regulatory minimum of 100% and a policy minimum of 125%.

The NCCF is a liquidity metric that measures the Credit Union's survival horizon based on its net cumulative cash flows. It identifies potential future funding mismatches between contractual inflows and outflows for various time bands over and up to a 12-month time horizon. DUCA's NCCF as at December 31, 2021 was 116% [2020 – 152%] coverage over 12 months compared with a policy minimum of 100% coverage over 12 months.

The NSFR is a standard that will require credit unions to maintain a stable funding profile in relation to the composition of their assets and off-balance sheet activities. A sustainable funding structure is intended to reduce the likelihood that disruptions to a credit union's regular sources of funding will erode its liquidity position in a way that would increase the risk of its failure and potentially lead to broader systemic stress. The NSFR aims to limit over-reliance on short-term wholesale funding, encourages better assessment of funding risk across all on- and off-balance sheet items, and promotes funding stability. DUCA's NSFR as at December 31, 2021 was 171% [2020 – 182%] compared with a regulatory minimum of 100% and a policy minimum of 110%.

In addition, DUCA has an ILR metric to ensure that the Credit Union has an adequate stock of unencumbered HQLA that can be converted into cash at little or no loss of value, to meet its liquidity needs based on total deposits and borrowings. DUCA's ILR as at December 31, 2021 was 13.5% [2020 – 20.5%] compared with a policy minimum of 10%.

**DUCA Financial Services Credit Union Ltd.**

**Notes to financial statements**

[In thousands of Canadian dollars]

December 31, 2021

The following tables demonstrate the Credit Union's ability to pay future obligations as financial assets and liabilities mature as at December 31, 2021 and 2020:

	2021							
	Floating rate on demand \$	Within 1 month \$	2–12 months \$	1–3 years \$	3–5 years \$	Over 5 years \$	Not specified \$	Total \$
<b>Assets</b>								
Members' loans	806,866	86,946	879,501	1,316,499	1,733,543	5,600	18,754	4,847,709
Cash and cash equivalents	120,334	—	10,000	—	—	—	—	130,334
Investments and third-party mortgages	—	8,391	242,467	134,226	55,424	27,082	4,448	472,038
Other assets	—	—	—	—	—	—	71,575	71,575
	927,200	95,337	1,131,968	1,450,725	1,788,967	32,682	94,777	5,521,656
<b>Liabilities and Members' equity</b>								
Members' deposits	1,795,071	177,534	1,313,034	860,165	347,949	31,838	29,265	4,554,856
Securitization liabilities	—	—	49,600	226,518	171,242	—	15,828	463,188
Borrowings	—	—	—	—	—	—	102,105	102,105
Securities lent or sold under repurchase agreements	—	—	—	—	—	—	—	—
Other liabilities	—	—	—	—	—	—	33,023	33,023
Equity	—	—	—	—	—	—	368,484	368,484
	1,795,071	177,534	1,362,634	1,086,683	519,191	31,838	548,705	5,521,656

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

	2020							
	Floating rate on demand \$	Within 1 month \$	2–12 months \$	1–3 years \$	3–5 years \$	Over 5 years \$	Not specified \$	Total \$
<b>Assets</b>								
Members' loans	697,473	35,579	574,402	1,284,953	1,522,151	82	14,820	4,129,460
Cash and cash equivalents	79,400	320,345	13,911	—	—	—	—	413,656
Investments and third-party mortgages	—	6,231	344,677	61,417	73,177	—	19,134	504,636
Other assets	—	—	—	—	—	—	64,648	64,648
	776,873	362,155	932,990	1,346,370	1,595,328	82	98,602	5,112,400
<b>Liabilities and Members' equity</b>								
Members' deposits	1,183,998	49,919	1,208,909	817,665	513,723	32,577	34,614	3,841,405
Securitization liabilities	—	—	114,955	283,734	293,829	—	5,553	698,071
Borrowings	—	—	—	—	—	—	5,000	5,000
Securities lent or sold under repurchase agreements	—	—	—	—	—	—	192,089	192,089
Other liabilities	—	—	—	—	—	—	20,497	20,497
Equity	—	—	—	—	—	—	355,338	355,338
	1,183,998	49,919	1,323,864	1,101,399	807,552	32,577	613,091	5,112,400

#### [d] Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of market factors. Market factors include three types of risk: interest rate risk, currency risk and equity risk.

##### [i] Interest rate risk

Interest rate risk is the potential for financial loss caused by fluctuations in fair value or future cash flows of financial instruments because of changes in market interest rates. The Credit Union is exposed to this risk through traditional banking activities, such as deposit taking and lending and on its investments.

The Credit Union's goal is to manage the interest rate risk of the statement of financial position to a target level. The Credit Union continually monitors the effectiveness of its interest rate mitigation activities.

##### [1] Risk measurement

The Credit Union's interest rate risk position is measured monthly. Measurement of risk is based on rates charged to Members, as well as rates paid to depositors.

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

*[2] Objectives, policies and procedures*

The Credit Union's major source of income is net interest margin, the difference between interest earned on investments and Members' loans and interest paid on Members' deposits. The objective of asset/liability management is to match interest-sensitive assets with interest-sensitive liabilities as to amount and as to term to their interest rate repricing dates, thus minimizing fluctuations of income during periods of changing interest rates. Management calculates and reports monthly the value-at-risk measure of net interest margin in accordance with the Credit Union's Structural Risk Management Policy. The Credit Union can enter into interest rate swaps in order to hedge against exposure to interest rate fluctuations in accordance with the Credit Union's Interest Rate Risk Management Policy.

Key metrics involved in management of interest rate risk include the use of Earnings at Risk ["EaR"] and Economic Value of Equity at Risk ["EVEaR"]. EaR is defined as the change in the net interest income from a 100-basis point ["bps"] shock to interest rates. This exposure is measured over a 12-month period. EVEaR is defined as the difference in the change in the present value of the asset portfolio and the change in the present value of the liability portfolio resulting from a 100-bps interest rate shock.

The following table summarizes the EaR and EVEaR as follows:

	2021 \$	2020 \$
EaR – up 100 bps	(2,892)	(1,377)
EaR – down 100 bps	1,938	2,190
EVEaR – up 100 bps	(16,143)	(9,064)
EVEaR – down 100 bps	11,693	4,666

Schedules of matching and interest rate vulnerability are regularly prepared and monitored by Credit Union Management and reported to FSRA in accordance with the Credit Union's policy. This policy has been approved by the Board of Directors and filed with FSRA by Credit Union regulations. For the year ended December 31, 2021, the Credit Union was in compliance with this policy.

The following schedule shows the Credit Union's sensitivity to interest rate changes. Amounts with floating rates or due or payable on demand are classified as maturing within three months, regardless of maturity. A significant amount of loans and deposits can be settled before maturity on payment of a penalty, but no adjustment has been made for repayments that may occur prior to maturity. Amounts that are not interest-sensitive have been grouped together, regardless of maturity.



**DUCA Financial Services Credit Union Ltd.**

**Notes to financial statements**

[In thousands of Canadian dollars]

December 31, 2021

<b>2021</b>					
	<b>Assets</b>	<b>Yield</b>	<b>Liabilities/ Members' equity</b>	<b>Cost</b>	<b>Asset/liability gap</b>
	\$	%	\$	%	\$
<b>Maturity dates</b>					
Interest-sensitive:					
0–3 months	1,186,363	3.70	2,264,783	1.09	(1,078,420)
4–12 months	968,142	3.01	1,070,456	1.55	(102,314)
1–2 years	662,752	3.67	580,749	1.79	82,003
2–5 years	2,609,622	3.15	1,056,963	2.17	1,552,659
	5,426,879		4,972,951		453,928
Non-interest sensitive	94,777		548,705		
	5,521,656		5,521,656		
<b>2020</b>					
	<b>Assets</b>	<b>Yield</b>	<b>Liabilities/ Members' equity</b>	<b>Cost</b>	<b>Asset/liability gap</b>
	\$	%	\$	%	\$
<b>Maturity dates</b>					
Interest-sensitive:					
0–3 months	1,488,328	2.78	1,469,108	1.05	19,220
4–12 months	583,690	3.63	1,088,674	1.93	(504,984)
1–2 years	645,578	3.44	692,820	2.50	(47,242)
2–5 years	2,296,202	3.35	1,248,707	2.19	1,047,495
	5,013,798		4,499,309		514,489
Non-interest sensitive	98,602		613,091		
	5,112,400		5,112,400		

Interest-sensitive assets and liabilities cannot normally be perfectly matched by amount and term to maturity. The Credit Union utilizes interest rate swaps to assist in managing this rate gap. One of the roles of a credit union is to intermediate between the expectations of borrowers and depositors.

**[iii] Currency risk**

Currency risk relates to the Credit Union operating in different currencies and converting non-Canadian earnings at different points in time at different foreign exchange levels when adverse changes in foreign currency exchange rates occur.

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

*[1] Risk measurement*

The Credit Union's currency risk position is measured daily. Measurement of risk is based on rates charged to clients, as well as currency purchase costs.

*[2] Objectives, policies and procedures*

The Credit Union's exposure to changes in currency exchange rates shall be controlled by limiting the unhedged foreign currency exposure to the lesser of \$1,000 or 5% of total Member foreign currency deposits in Canadian funds.

For the year ended December 31, 2021, the Credit Union's exposure to foreign exchange risk is within policy.

*[iii] Equity risk*

Equity risk is the uncertainty associated with the valuation of assets arising from changes in equity markets. The Credit Union is exposed to this risk through its equity holdings.

The total investment in preferred shares and dividend-bearing equities cannot exceed the lesser of \$15,000 or 1% of assets, excluding the Credit Union's investment in Central 1.

For the year ended December 31, 2021, the Credit Union's exposure to equity risk is within policy.

**[e] Operational risk**

Operational risk is the risk that processes, technology or people is not mitigated to deliver the required results. This includes responding to external events including legal or regulatory actions. The Credit Union has a number of programs that manage specific risks under the operational risk framework, including business resilience planning, anti-money laundering and anti-terrorist financing procedures, hiring and retention measures and vendor risk management.

### 23. Capital management

The Credit Union's objectives with respect to capital management are to maintain a capital base that is structured to exceed regulatory requirements and to best utilize capital allocations.

Regulations to the Act require that the Credit Union establish and maintain a level of capital that meets or exceeds the following:

- Capital calculated in accordance with the Act shall not be less than 4.00% of total assets; and
- Capital calculated in accordance with the Act shall not be less than 8.00% of the risk-weighted equivalent value of its assets.

The Credit Union maintains an internal policy that total Members' equity as shown on the statement of financial position shall not be less than 5.00% [2020 – 5.00%] of the book value of all assets and 10.50% [2020 – 10.50%] of risk-weighted equivalent assets.

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

The Credit Union considers its capital to include Membership shares, Class A shares and Class B investment shares and retained earnings.

The Credit Union establishes the risk-weighted equivalent value of its assets in accordance with the regulations of the Act, which establishes the applicable percentage for each class of assets. The Credit Union's risk-weighted equivalent value of its assets as at December 31, 2021 was \$2,633,928 [2020 – \$2,073,101].

As at December 31, 2021, the Credit Union met the capital requirements of the Act with a calculated leverage ratio of 6.77% [2020 – 7.05%] and a risk-weighted capital ratio of 14.18% [2020 – 17.38%].

Regulatory capital consists of the following:

	2021	2020
	\$	\$
<b>Tier I capital:</b>		
Membership shares	989	1,057
Class B shares Series 1 – non-redeemable portion	35,629	39,588
Class B shares Series 4 – non-redeemable portion	161,371	161,482
Retained earnings	134,921	116,778
Goodwill	(1,678)	(1,678)
Defined benefit pension plan assets	(44)	(44)
	<b>331,188</b>	317,183
<b>Tier II capital:</b>		
Class A shares	36,493	37,489
Class B shares Series 1 – redeemable portion	70	—
Collective loan provision	5,786	5,708
	<b>42,349</b>	43,197
<b>Total regulatory capital</b>	<b>373,537</b>	360,380
<b>Leverage ratio</b>	<b>6.77%</b>	7.05%
<b>Risk-weighted capital ratio</b>	<b>14.18%</b>	17.38%

On February 26, 2021, the Board of Directors declared a dividend of 3.00% on the outstanding amount of the Class B Series 1 investment shares, a dividend of 4.25% on the outstanding amount of the Class B Series 4 investment shares, and a dividend of 2.00% on the outstanding amount of Class A shares to the holders of record as at December 31, 2020. The dividends were paid on March 2, 2021.

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

#### 24. Commitments

##### [a] Credit facilities

A comprehensive credit facility is maintained with Bank of Montreal up to a maximum of \$14,000 [2020 – \$14,000] and is secured by bank deposit notes totalling \$10,000 [2020 – \$10,000] [notes 5 and 6]. The Credit Union has an unused credit facility of \$14,000 [2020 – \$14,000] at year-end.

A line of credit is maintained with Central 1 up to a maximum of \$235,000 [2020 – \$235,000] and is secured by a general security agreement covering all the assets of the Credit Union. The Credit Union has an unused credit facility of \$134,193 [2020 – \$235,000] as at year-end, of which \$100,000 [2020 – \$100,000] is prescribed for the guarantee of payment on third-party municipalities, universities, school boards and hospitals deposits with the Credit Union as agreed to by Central 1 and \$30,000 [2020 – \$30,000] is prescribed towards letters of credit issued on behalf of the Credit Union.

The Credit Union entered into an agreement with Mercury Receivables Trust on April 16, 2019, which gives the Credit Union access to a \$25,000 [2020 – \$25,000] credit facility, which is secured by a pool of \$31,092 [2020 – \$46,232] uninsured mortgages. Central 1 provides a Performance Guarantee on the drawn amount of the credit facility funded volume. As at December 31, 2021, the Credit Union has an unused credit facility of \$20,000 [2020 – \$20,000].

A line of credit facility is maintained with Desjardins up to a maximum of \$175,000 [2020 – \$175,000] and is secured by a pledge of residential mortgages. The Credit Union has an unused credit facility of \$175,000 [2020 – \$175,000] as at year-end.

On March 4, 2019, the Credit Union entered into The Bond Market Association/International Securities Market Association 2000 Version Global Master Repurchase Agreement with National Bank Financial Inc., which gives the Credit Union access to an uncommitted \$350,000 [2020 – \$150,000] credit facility where the Credit Union can access borrowing on a short-term basis by pledging mortgage-backed securities that they are holding for liquidity. As at December 31, 2021, the Credit Union has an unused credit facility of \$350,000 [2020 – \$52,197].

On May 29, 2020, the Credit Union entered into The Bond Market Association/International Securities Market Association 2000 Version Global Master Repurchase Agreement with Bank of Montreal, which gives the Credit Union access to an uncommitted \$400,000 [2020 – \$400,000] credit facility where the Credit Union can access borrowing on a short-term basis by pledging mortgage-backed securities that they are holding for liquidity. As at December 31, 2021, the Credit Union has an unused credit facility of \$400,000 [2020 – \$305,772].

On July 28, 2020, the Credit Union entered into The Bond Market Association/International Securities Market Association 2000 Version Global Master Repurchase Agreement with Central 1, which gives the Credit Union access to an uncommitted credit facility where the Credit Union can access borrowing on a short-term basis by pledging mortgage-backed securities that they are holding for liquidity.

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

#### [b] Members' loans

The Credit Union has the following commitments to its Members as at the year-end date on account of loans, unused lines of credit and letters of credit:

	2021 \$	2020 \$
Undisbursed loans	347,236	309,389
Unutilized lines of credit	351,280	252,411
Unutilized letters of credit	24,460	25,060
	<b>722,976</b>	<b>586,860</b>

#### 25. Accounts payable and accrued liabilities

	2021 \$	2020 \$
Lease liabilities	6,931	7,461
Accrued liabilities	6,544	5,306
Accounts payables	11,625	1,626
	<b>25,100</b>	<b>14,393</b>

Set out below are the carrying amounts of lease liabilities and the movements during the year:

	2021 \$	2020 \$
<b>Balance as at January 1</b>	<b>7,461</b>	<b>8,748</b>
Additions	1,070	264
Accretion of interest	274	299
Payments	(1,874)	(1,850)
<b>Balance as at December 31</b>	<b>6,931</b>	<b>7,461</b>

## DUCA Financial Services Credit Union Ltd.

### Notes to financial statements

[In thousands of Canadian dollars]

December 31, 2021

#### 26. Intangible assets

The Credit Union's intangible assets relate to internally developed software from the implementation of core banking systems. The balances are as follows:

	2021	2020
	\$	\$
<b>Cost</b>		
Balance as at January 1	5,935	2,566
Additions	438	3,369
<b>Balance as at December 31</b>	<b>6,373</b>	<b>5,935</b>
<b>Amortization and impairment</b>		
Balance as at January 1	(204)	—
Amortization	(784)	(204)
<b>Balance as at December 31</b>	<b>(988)</b>	<b>(204)</b>
<b>Net book value</b>		
Balance as at January 1	5,731	2,566
<b>Balance as at December 31</b>	<b>5,385</b>	<b>5,731</b>

#### 27. Goodwill

Goodwill acquired on business combinations is assessed for impairment annually, or more frequently, if events or circumstances occur that may result in the recoverable amount of the CGU falling below its carrying value. Goodwill was assessed for annual impairment and no impairment was determined to exist.

#### 28. Comparative figures

Certain comparative figures have been reclassified to reflect the presentation adopted in the current year.

#### 29. Subsequent events

On January 18, 2022, the Credit Union announced its planned acquisition of Continental Currency Exchange, Ltd., one of Canada's largest foreign exchange bureaus. The closing date of this transaction is scheduled for March 31, 2022.

Subsequent to December 31, 2021, the Credit Union received and processed redemption requests for Class B Series 1 investment shares amounting to \$3,003.